



# Capital Improvement Program Update FY 2025-26

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Jessica Williams, MPA, CPFO  
Chief Financial Officer

July 22, 2025



# Agenda

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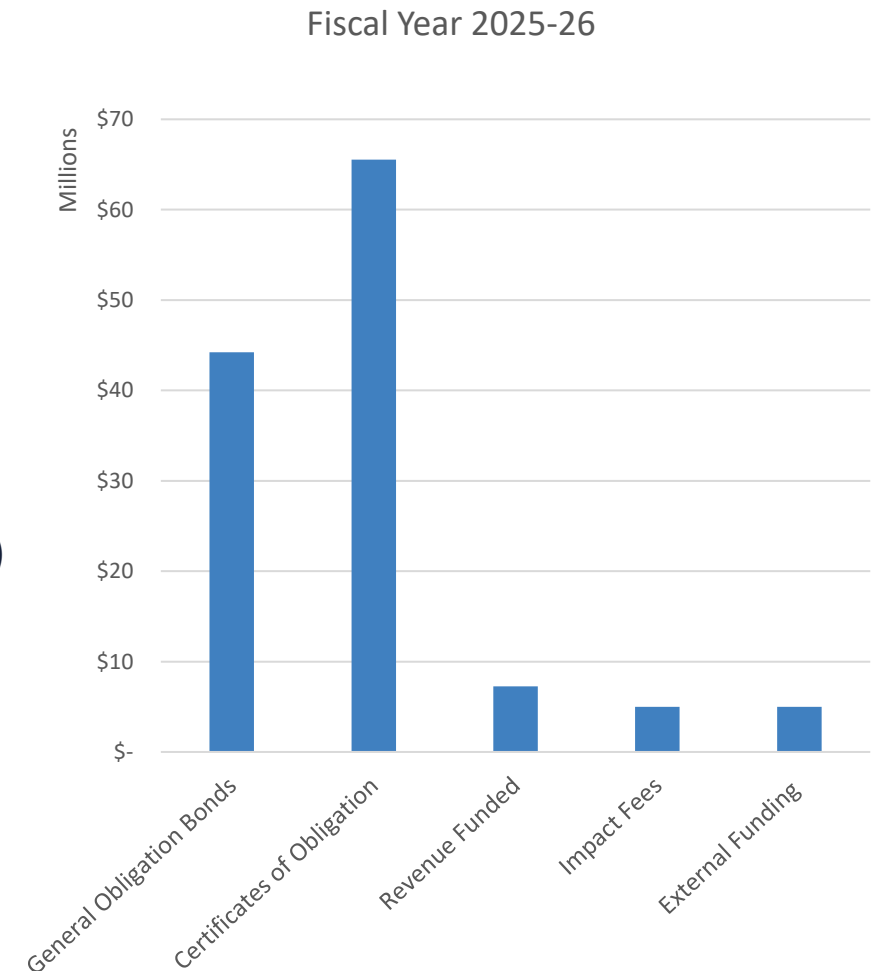
- 2025-26 Preliminary 5-Year CIP & Capital Budgets
  - Utility Funds
    - Solid Waste
    - Electric
    - Water
    - Wastewater
    - Drainage
  - General Government Funds
    - Bond Program Update
    - Facilities, Technology Services, Fleet, Streets, Traffic, Parks & Recreation
- Preliminary Debt Rates
- Next Steps



# FY 2025-26 General Government Highlights

## Major Projects:

- **2023 Bond Election** - Planned issuance \$44.2M in FY 2026
  - \$18.1M – Ruddell / Mingo & Quiet Zones
  - \$25.6M – Oakland Drainage & Pecan Creek Phases 3 & 4
  - \$0.5M – Public Art
- **Street Improvements:** \$22.875M (CO & Revenue Funding)
  - \$19.3M – Neighborhood Street Program
  - \$7.8M – Ryan Rd, Elm/Locust, Westgate Phase 2, Bonnie Brae Phase 3.
- **Traffic Improvements:** \$11.458M (CO, TRIP, & Revenue Funding)
  - Signal Cabinets/Rebuilds, Road Safety Improvements
  - \$5M – DCTA TRIP Program Funding
  - \$200k – Revenue Funded Bike lanes





# FY 2025-26 General Government Highlights

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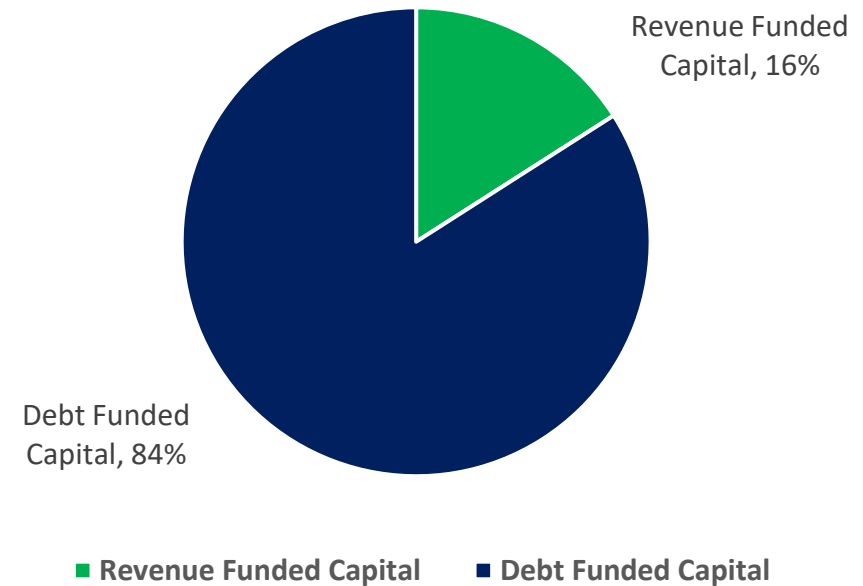
## Major Projects (cont.):

- **General Government Projects: \$37.2M (CO & Revenue Funding)**
  - \$1.5M – Fire Station 5 & 6 Improvements
  - \$4.5M – Linda McNatt Animal Shelter Improvements
  - \$12.1M – Facility Improvements
    - \$4M - Deferred Maintenance (Facility Condition Assessment Report)
    - \$4M - HVAC, Roof Replacements
    - \$1.9M - ADA Improvements
    - \$1.825M - Parking Lot Replacements
    - \$0.375M - Security Improvements & Generators
  - \$2.42M – Park Improvements
    - \$1.37M – Briercliff Park
    - \$1.05M – Parks, Rec Centers, and Aquatic Improvements
  - \$6.06M – Fleet Vehicles & Fleet Equipment
  - \$6.2M – Technology Improvements (Infrastructure, Fiber Replacement, Radios, Modems)
  - \$4.41M – Drainage Improvements
    - Bonnie Brae Ph. 6, Elm/Locust, Westgate Drive, Downstream of Nottingham Drive, Channel Repair



# FY 2025-26 Solid Waste Highlights

- FY 2025-26 new capital appropriations total \$21.712M. Staff is projecting a CO debt issuance of \$18.249M and a transfer of \$3.463M from operating.
- Organics Program Infrastructure: \$14.0M
- Vehicles: \$7.712M
  - Vehicles – New Additions (\$0.448M)
  - Vehicles – Replacements (\$7.264M)
- Total previously appropriated: \$20.2M





# Solid Waste and Recycling - 5 YR Capital Plan

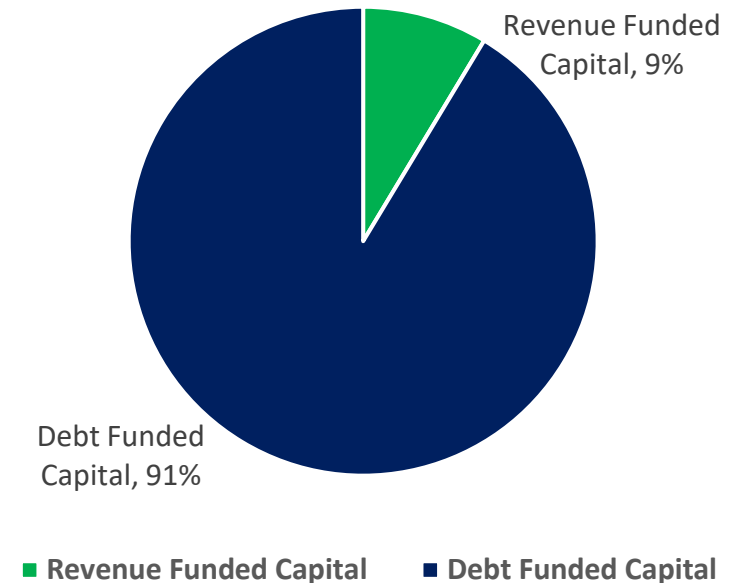
Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Organics Program Infrastructure	\$14,000,000	\$ -	\$ -	\$ -	\$ -	\$14,000,000
Vehicle Replacement	7,264,000	5,095,000	5,220,850	5,400,000	-	22,979,850
Vehicle Additions	448,000	900,000	650,000	-	3,481,000	5,479,000
Concrete Replacement	-	-	350,000	-	-	350,000
Transfer Station Construction	-	-	-	5,000,000	-	5,000,000
Wastewater Infrastructure	-	-	-	-	500,000	500,000
<b>Total</b>	<b>\$21,712,000</b>	<b>\$5,995,000</b>	<b>\$6,220,850</b>	<b>\$10,400,000</b>	<b>\$3,981,000</b>	<b>\$48,308,850</b>

Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Debt Funding	\$18,249,000	\$ -	\$350,000	\$5,000,000	\$500,000	\$24,099,000
Revenue Funding	3,463,000	5,995,000	5,870,850	5,400,000	3,481,000	24,209,850
<b>Total</b>	<b>\$21,712,000</b>	<b>\$5,995,000</b>	<b>\$6,220,850</b>	<b>\$10,400,000</b>	<b>\$3,981,000</b>	<b>\$48,308,850</b>



# FY 2025-26 Electric Highlights

- FY 2025-26 new capital appropriations total \$63.95M. Staff is projecting a CO debt issuance of \$58.43M and a transfer of \$1.47M from operating, and \$4.05M in development contributions.
- New Residential and Commercial: \$8.32M
  - Hunter/Cole Ranch
  - New Business Development
- Distribution Transformers & Substations: \$18.2M
- Transmission Lines & Substations: \$12.2M
- Feeder Extensions and Improvements: \$11.1M
- Meter Improvements: \$1.82M
- Street Lighting & Power Factor Improvements: \$0.9M
- Technology & Electric Relocations: \$9.9M
- Revenue Funding Vehicles: \$1.47M
- Transmission Overload Projects – Pending ERCOT approval, but would require an amendment to the CIP and operating budget for debt service and offsetting revenue.
- Total previously appropriated: \$97.9M







# Electric – 5 YR Capital Plan

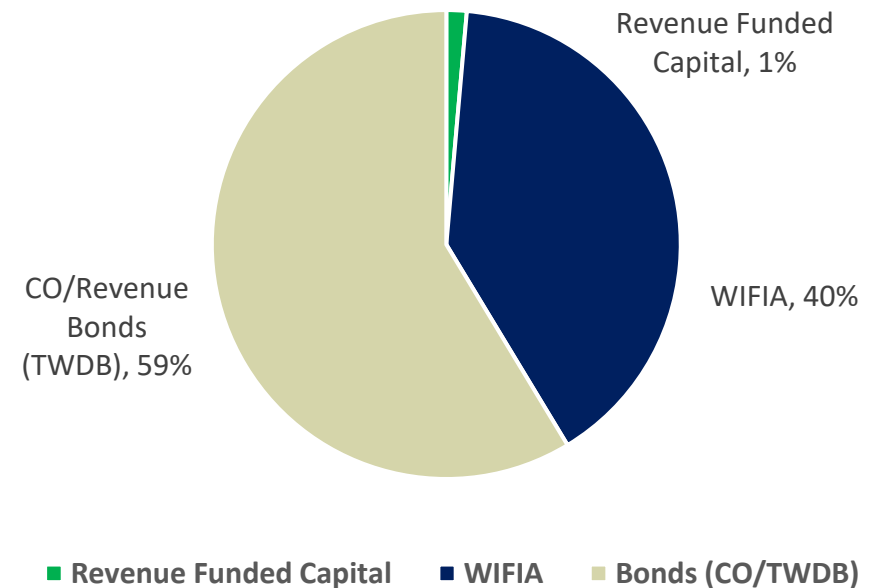
Projects	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Automated Meter Reading	\$ 1,805,000	\$ 1,940,2000	\$ 761,127	\$ 853,392	\$832,539	\$ 6,192,258
Distribution Substations	8,210,000	6,220,000	3,850,000	5,200,000	4,600,000	28,080,000
Distribution Transformers	10,000,000	11,000,000	12,000,000	13,000,000	14,000,000	60,000,000
Feeder Extensions & Improvements	11,075,338	12,389,159	9,603,808	6,519,336	9,785,797	49,323,437
New Residential & Commercial	8,315,250	8,431,013	8,552,563	8,670,255	9,788,912	43,757,993
Power Factor Improvement	300,000	150,000	100,000	100,000	100,000	750,000
Street Lighting	650,000	650,000	250,000	250,000	250,000	2,050,000
Plant Production	-	-	6,000,000	11,000,000	-	17,000,000
Technology – Software & Hardware	4,409,000	2,909,000	2,009,000	24,250,000	24,850,000	58,427,000
Transmission Lines	5,770,000	16,950,000	10,100,000	14,200,000	8,740,000	55,760,000
Transmission Substations	6,450,000	9,540,000	7,050,000	8,860,000	3,610,000	35,510,000
Electric Relocation	5,500,000	5,500,000	5,500,000	1,500,000	1,500,000	19,500,000
Vehicle Replacement	1,475,000	3,060,000	3,060,000	3,060,000	3,060,000	13,715,000
<b>Total</b>	<b>\$ 63,959,588</b>	<b>\$ 78,739,372</b>	<b>\$ 68,836,498</b>	<b>\$ 97,462,983</b>	<b>\$ 81,117,247</b>	<b>\$ 390,115,688</b>
Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Debt Funding	\$ 58,434,588	\$ 58,079,372	\$ 51,476,498	\$ 88,002,983	\$ 77,657,247	\$ 333,650,688
Revenue Funding	1,475,000	3,060,000	3,060,000	3,060,000	3,060,000	13,715,000
Cost Participation	4,050,000	17,600,000	14,300,000	6,400,000	400,000	42,750,000
<b>Total</b>	<b>\$ 63,959,588</b>	<b>\$ 78,739,372</b>	<b>\$ 68,836,498</b>	<b>\$ 97,462,983</b>	<b>\$ 81,117,247</b>	<b>\$ 390,115,688</b>





# FY 2025-26 Water Highlights

- FY 2025-26 new capital appropriations total \$94.92M. Staff is projecting a debt issuance of \$55.65M, which includes revenue bonds through the Texas Water Development Board program, WIFIA funding of \$37.9M and a transfer of \$1.33M from operating.
- Plant Improvements: \$34.90M
  - Ray Roberts Water Treatment Plant
- Replacement Lines: \$10.2M
  - Lead and Copper Rule Compliance
  - Supplement to 2019 Bond Election Projects
- Taps, Fire Hydrants & Meters: \$11.28M
  - AMI Meter Program
- Impact Fees anticipated to offset \$2.9M in debt service
- Total previously appropriated: \$90.8M





# Water – 5 YR Capital Plan

Projects	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Booster Stations	\$ 1,200,000	-	-	-	-	\$ 1,200,000
Field Service Replacement	1,103,000	1,158,000	1,216,000	1,269,000	1,269,000	6,015,000
Facility Improvements	2,000,000	-	6,000,000	-	-	8,000,000
Oversize Lines	5,075,000	1,250,000	10,720,000	5,700,000	-	22,745,000
Replace Lines	10,200,000	4,000,000	4,000,000	4,000,000	4,000,000	26,200,000
Taps, Fire Hydrants, & Meters	11,280,000	10,392,000	412,000	430,000	446,000	22,960,000
Transmission Lines	27,828,000	34,200,000	3,200,000	2,200,000	2,200,000	69,628,000
Plant Improvements	34,905,000	74,300,000	113,900,000	60,000,000	2,750,000	285,855,000
Vehicle Replacement	1,082,500	524,000	475,000	475,000	475,000	3,031,500
Water/Wastewater Modeling	250,000	-	-	-	-	250,000
<b>Total</b>	<b>\$ 94,923,500</b>	<b>\$ 125,824,000</b>	<b>\$ 139,923,000</b>	<b>\$ 74,074,000</b>	<b>\$ 11,140,000</b>	<b>\$ 445,884,500</b>

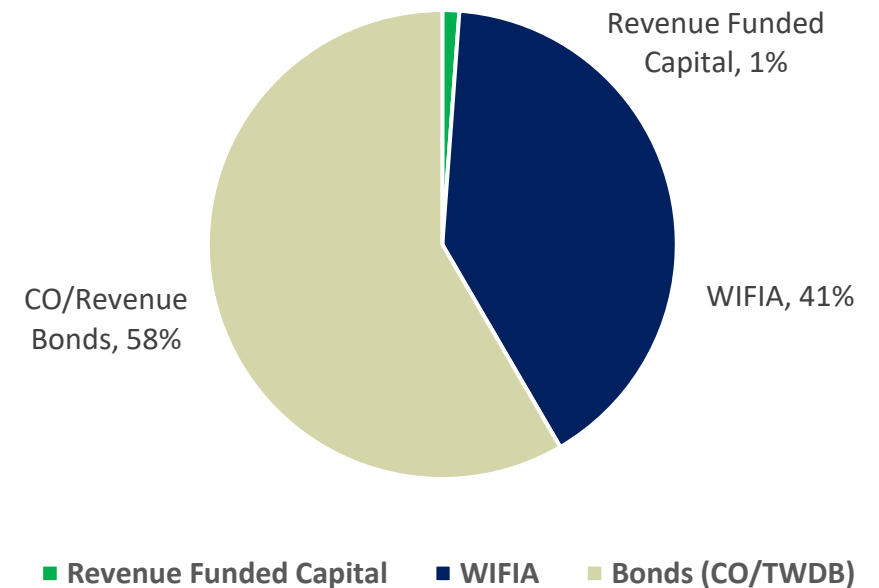
  

Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Debt Funding (includes TWDB)	\$ 55,651,541	\$ 88,701,855	\$ 112,975,809	\$ 58,837,881	\$ 5,719,445	\$ 321,886,530
WIFIA Funding	37,939,459	36,598,145	26,472,191	14,761,119	4,945,555	120,716,470
Revenue Funding	1,332,500	524,000	475,000	475,000	475,000	3,281,500
<b>Total</b>	<b>\$ 94,923,500</b>	<b>\$ 125,824,000</b>	<b>\$ 139,923,000</b>	<b>\$ 74,074,000</b>	<b>\$ 11,140,000</b>	<b>\$ 445,884,500</b>



# FY 2025-26 Wastewater Highlights

- FY 2025-26 new capital appropriations total \$242.99M. Staff is projecting a debt issuance of \$141.8M, which includes CO issuance, WIFIA funding of \$98.2M and a transfer of \$2.83M from operating.
- Lift station Improvements: \$28.35M
  - Milam Creek Basin Wastewater Line and Lift Station
  - Cooper Creek Lift Station Improvement Project
  - Granada Lift Station Replacement
- Plant Improvements: \$114.75M
  - Pecan Creek Water Reclamation Plant Expansion
  - Impact fees anticipated to offset \$9.3M in debt service
  - WIFIA funding anticipated to fund \$98.2M
- Total previously appropriated: \$112.2M





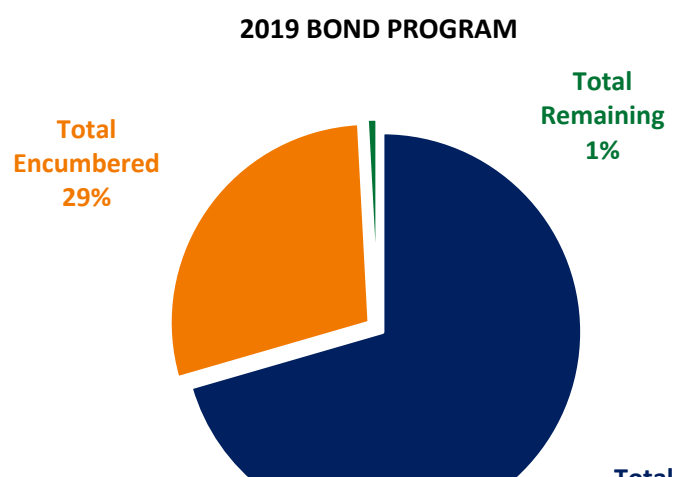
# Wastewater – 5 YR Capital Plan

Projects	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Lift Station Improvements	\$ 28,350,000	\$ 19,700,000	\$ 8,450,000	\$ 450,000	\$ 500,000	\$ 57,450,000
Replace Lines	74,858,000	58,593,000	25,686,000	10,479,000	3,050,000	172,666,000
Collection System Upgrade	10,413,000	9,230,000	6,667,000	2,500,000	-	28,810,000
Facility Improvements	3,025,000	25,000	25,000	25,000	25,000	3,125,000
Oversize Lines	8,520,000	2,840,000	1,690,000	30,000	-	13,080,000
Taps, Fire Hydrants, & Meters	251,000	255,000	260,000	265,000	270,000	1,301,000
Plant Improvements	114,750,000	229,000,000	202,200,000	118,500,000	70,000,000	734,450,000
Vehicle Replacements	\$2,830,000	\$2,830,000	\$2,830,000	\$2,830,000	\$2,830,000	\$14,150,000
<b>Total</b>	<b>\$ 242,997,000</b>	<b>\$ 322,473,000</b>	<b>\$ 247,808,000</b>	<b>\$ 135,079,000</b>	<b>\$ 76,675,000</b>	<b>\$ 1,025,032,000</b>

Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Debt Funding (includes TWDB)	\$ 141,892,454	\$ 182,425,214	\$ 129,790,601	\$ 67,446,990	\$ 37,660,950	\$ 559,216,210
WIFIA Funding	98,274,546	137,217,786	115,187,399	64,802,010	36,184,050	451,665,790
Revenue Funding	2,830,000	2,830,000	2,830,000	2,830,000	2,830,000	14,150,000
<b>Total</b>	<b>\$ 242,997,000</b>	<b>\$ 322,473,000</b>	<b>\$ 247,808,000</b>	<b>\$ 135,079,000</b>	<b>\$ 76,675,000</b>	<b>\$ 1,025,032,000</b>



# 2019 Bond Program Update

Proposition	Proposition Amount	Total Spent	Total Encumbered	Total Remaining	Program Spend Summary
Proposition A: Street Improvements	\$ 154,000,000	\$ 90,729,820	\$ 63,270,180	\$ -	<p><b>2019 BOND PROGRAM</b></p>  <p><b>Total Spent 70%</b></p> <p><b>Total Encumbered 29%</b></p> <p><b>Total Remaining 1%</b></p>
Proposition B: Public Safety Facilities	61,900,000	61,900,000	-	-	
Proposition C: Park Land Acquisition	5,000,000	3,138,043	-	1,861,957	
<b>Total</b>	<b>\$ 220,900,000</b>	<b>\$ 155,767,863</b>	<b>\$ 63,270,180</b>	<b>\$ 1,861,957</b>	



# 2019 Bond Program – Issuance Schedule

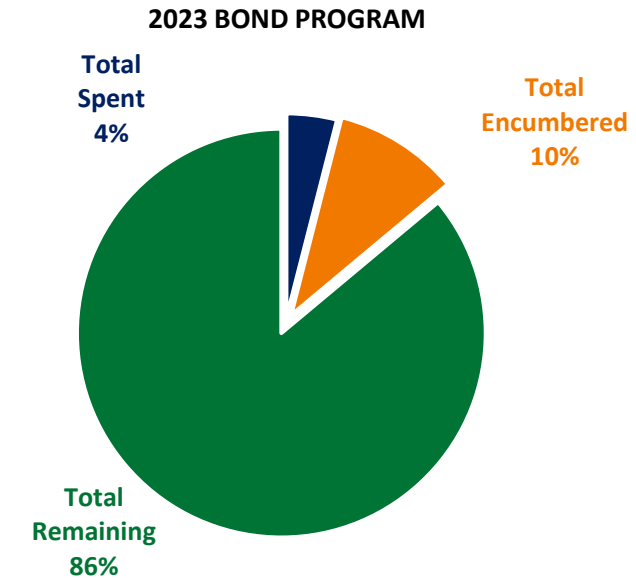
PROGRAM DESCRIPTION	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	Total
Street Reconstruction	\$ 1,200,000	\$ 7,410,000	\$ 9,990,000	\$ 20,000,000	\$ 18,000,000	\$ 13,400,000	\$ -	\$ 70,000,000
Bonnie Brae (V,VI,VII)	4,000,000	8,000,000	7,500,000	7,500,000	-	-	-	27,000,000
Hickory Creek	1,900,000	2,000,000	17,145,000	4,855,000	8,100,000	-	-	34,000,000
Sidewalks	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	-	12,000,000
Street Lighting	-	-	-	-	3,500,000	3,500,000	-	7,000,000
Ryan Road	-	-	-	-	4,000,000	-	-	4,000,000
<b>PROPOSITION A - STREET IMPROVEMENTS</b>	<b>\$ 9,100,000</b>	<b>\$ 19,410,000</b>	<b>\$ 36,635,000</b>	<b>\$ 34,355,000</b>	<b>\$ 35,600,000</b>	<b>\$ 18,900,000</b>	<b>\$ -</b>	<b>\$ 154,000,000</b>
<b>PROPOSITION B - PUBLIC SAFETY FACILITIES</b>	<b>\$ 4,000,000</b>	<b>\$ 40,000,000</b>	<b>\$ 17,900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 61,900,000</b>
<b>PROPOSITION C - PARKS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>
<b>2019 BOND ELECTION</b>	<b>\$ 13,100,000</b>	<b>\$ 59,410,000</b>	<b>\$ 59,535,000</b>	<b>\$ 34,355,000</b>	<b>\$ 35,600,000</b>	<b>\$ 18,900,000</b>	<b>\$ -</b>	<b>\$ 220,900,000</b>



# 2023 Bond Program Update

Proposition	Proposition Amount	Total Spent	Total Encumbered	Total Remaining
Proposition A: Street Improvements	\$ 45,125,000	\$ 1,032,372	\$ 3,850,750	\$ 40,241,878
Proposition B: Drainage & Flood Control	58,860,000	2,436,694	3,626,980	52,796,326
Proposition C: Park System Improvements	33,450,000	1,690,009	874,221	30,885,770
Proposition D: Public Safety	42,015,000	3,955,433	20,600,578	17,458,989
Proposition E: Affordable Housing	15,000,000	-	-	15,000,000
Proposition F: Active Adult Center	47,360,000	-	-	47,360,000
Proposition F: South Branch Library	49,545,000	2,500,000	-	47,045,000
<b>Total</b>	<b>\$ 291,355,000</b>	<b>\$ 11,614,508</b>	<b>\$ 28,952,529</b>	<b>\$ 250,787,963</b>

## Program Spend Summary







# 2023 Bond Program – Issuance Schedule

PROGRAM DESCRIPTION	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Total
Proposition A - Street Improvements	\$ 5,000,000	\$ 2,000,000	\$ 18,125,000	\$ 20,000,000	\$ -	\$ -	\$ 45,125,000
Proposition B - Drainage & Flood Control	10,000,000	6,268,000	25,595,000	16,997,000	-	-	58,860,000
Proposition C - Park System Improvements	9,450,000	1,000,000	-	12,000,000	8,000,000	3,000,000	33,450,000
Proposition D - Public Safety Facilities	26,170,000	15,342,000	503,000	-	-	-	42,015,000
Proposition E - Affordable Housing	-	-	-	5,000,000	5,000,000	5,000,000	15,000,000
Proposition F - Active Adult Center	-	-	-	5,000,000	25,930,000	16,430,000	47,360,000
Proposition G - South Branch Library	-	2,500,000	-	5,000,000	18,000,000	24,045,000	49,545,000
<b>2019 BOND ELECTION</b>	<b>\$ 50,620,000</b>	<b>\$ 27,110,000</b>	<b>\$ 44,223,000</b>	<b>\$ 63,997,000</b>	<b>\$ 56,930,000</b>	<b>\$ 48,475,000</b>	<b>\$ 291,355,000</b>



# 2026 Preliminary Debt Rate

Every debt issuance (GO/CO) may impact the I&S portion of the tax rate.

- Anticipated total increase due to 2023 bond program - as shared prior to vote, ~\$0.0526/\$100 AV



Current I&S Rate = \$0.25064

Estimated I&S Increase : \$0.015/\$100 AV

Preliminary FY 2026 I&S Rate = \$0.26564

**Rate is preliminary, will be determined by final AV values.**

Estimated Property Tax Bill	FY 2025	FY 2026
Avg. Value	\$ 378,849	\$ 386,139
Rate	0.250640	0.265640
I&S Tax Bill	\$949.55	\$ 1,025.74
Change (\$)		\$ 76.19

Each “cent” (\$0.01) on the tax rate is equal to approximately \$1,800,000 in revenue.



# Recommendations/Next Steps

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Feedback and Direction on the Preliminary Capital Improvement Program:

- Preliminary projects for the utility system and general government

Next Steps:

- August 9, 2025: Budget Workshop
- August 19, 2025: Budget Workshop Follow-Up
- September 16, 2025: Budget & Tax Rate Hearing & Adoption

# Questions?

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