



Data Center Prospect

Terry Naulty Asst. General Manager – DME 8/3/2021 ID 21-1629



Project Description

- Tenaska and their customer proposes to build a data center on 31 acres of leased land at the Denton Energy Center
 - Tenaska Power Solutions, LLC is the developer of the project under contract with the eventual owner
 - Owner– established block chain infrastructure and hosting developer and owner with operations throughout
 North America
 - 100% net carbon neutral business model at all facilities



Community Benefits

- 1. Environmental Benefits and Sustainability Impacts
- 2. Improvement of ERCOT Grid Reliability
- 3. Incremental General Fund Revenues
- 4. Electric Rate Stability

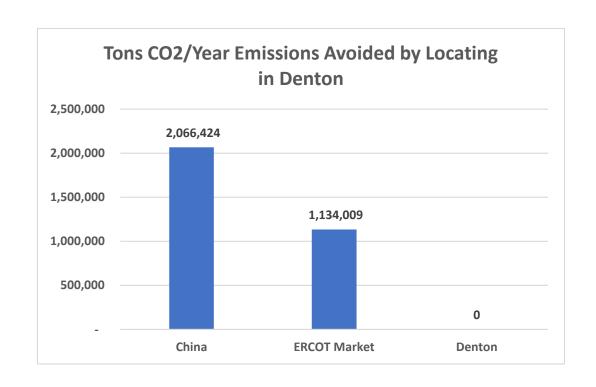


Climate Change Implications of Proposed Project

Siting project in Denton supports carbon emission reductions on a global basis

Generation Mix

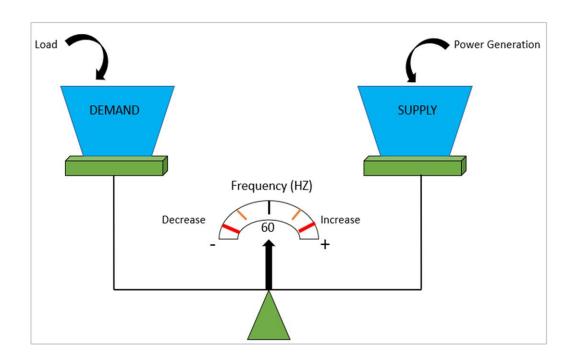
	ERCOT Annual Generation Mix (2020)	China Annual Generation Mix (2018)	Denton Annual Generation Mix (2021)
Oil	0.0%	0.2%	n/a
Nat Gas	45.5%	3.1%	n/a
Renewables	22.8%	8.9%	100%
COAL	17.9%	67.0%	n/a
Nuclear	10.9%	4.1%	n/a
Hydro/Other	2.9%	17.0%	n/a





ERCOT Grid Reliability – Adequate Resources and Reserves

ERCOT's main function is to maintain electric frequency (i.e. Reliability)



ERCOT Ancillary Services

- 1. Responsive Reserve Service
- 2. Regulation Up
- 3. Regulation Down
- 4. Non-spinning Reserves

These Reliability Products are essential to operating the ERCOT Transmission Grid and are purchased from market participants (load and generation) daily.



How Does Data Center Increase Reliability?

- Electric demand is fully interruptible
 - During high price periods or scarcity of generation events or higher than forecasted load, Data Center will shut down.
- Data Center will sell Ancillary Service to ERCOT every day
 - Additional and significant source of Project revenues from sales of Ancillary Services
- As a demand side resource, the data center adds grid reliability immediately
 - No need to build additional dispatchable generation
 - Demand is "dispatchable"
- ERCOT is procuring more Ancillary Services as a result of Winter Storm Uri
 - Additional sources of Ancillary Services increases supply and thus mitigates price increases



Incremental General Fund Revenues

- DME transfer to the City General Fund Annually includes:
 - Franchise Fee 5% of electric gross revenues
 - 80% to Street Improvement Fund/20% to General Fund
 - Return on Investment 3.5% of gross revenues
 - equivalent to dividends to DME's single shareholder 100% stays in general fund
- Sales tax from the sale of electricity
- Property tax from the improvements

How Much Could the General Fund Benefit?

- At full build out in FY 2023, annual range of projected incremental general fund revenues
 is \$9 to \$11 million
 - Franchise Fees \$4 to \$4.5 million per year (80% to Streets)
 - ROI and Taxes \$5 \$6.5 million per year
 - Incremental General Fund Revenue Available \$5.8 to \$7.4 million per year (1)
- Without approval by City Council these additional funds are not available
 - Use of incremental funds is purely discretionary by City Council
 - Funds could be directed to a dedicated (new) fund for the Council's sustainability goals by ordinance



(1) Excludes 80% of Franchise Fees which are assumed to go to Street Fund

Sustainability Funding Examples

- Climate Adaptation/Resilience
 - Climate Mitigation Plan: Dallas plan equivalent saves 2.48 million MTCO2e through 2030
 - Support EV adoption: 30% gasoline passenger adoption by 2030 saves 450,000 MTCO2e
- Environmental Improvement
 - Acquire Green Space
 - Current Tree canopy sequesters approx. 1 MTCO2e/acre/yr
 - Air Quality Monitoring Project
- Social/Equity
 - Low Income Weatherization: 845lbsCO2e/home/year



Electric Rate Stabilization

- DME faces new revenue requirements
 - Winter Storm Uri debt cost \$140 million
- Data Center projected DME net income contribution \$8 to \$9 million annually
 - Debt cost of winter storm Uri \$5.9 \$6.3 million per year
- Without these project incremental net income contributions, DME will recommend a 3% rate increase in our FY 2022 budget to begin immediately (effective October 1, 2021)



Direction, Timeline & Next Steps

- Council Direction
 - Any additional information needed to support approval of Project?
 - Approach to gaining consensus on use of incremental General Funds?
- August 17 City Council Meeting
 - Closed session to review confidential PPA provisions
 - Zoning Hearing and action (Public Facility to Light Industrial)
 - Individual Consideration of PPA
 - Individual Consideration of Lease Agreement
- Permitting applications immediately upon approval of PPA,
 Lease and Zoning
 - Clearing and grading in September
 - Commercial Operation of Phase I in December





Questions?

Terry Naulty – Asst. General Manager DME

Katherine Barnett – Sustainability Manager

Cassey Ogden – Director of Finance



