Development Services Department

Denton City Council

Department Presentation



Finance Department FTE's By Functional Area

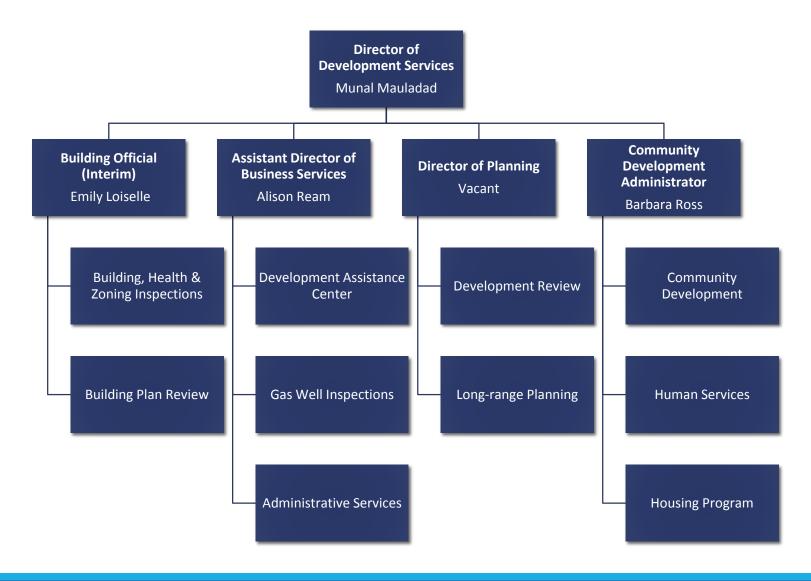
FTE's By Functional Area	FY 2014-15 Actuals	FY 2015-16 Actuals	FY 2016-17 Budget	FY 2017-18 Baseline
Planning*	20.0	23.0	23.0	22.0
Building Inspections**	27.0	32.0	32.0	31.0
Gas Well Inspections	4.0	4.0	4.0	4.0
Community Development***	2.0	2.0	3.0	3.0
Total FTE's	53.0	61.0	62.0	60.0

^{*}Includes Reduction of 2 FTE's , and a transfer in of 1 FTE

^{**}Includes the transfer of two zoning enforcement officers from Community Improvement Services

^{***}An additional 3 Community Development FTE's are budgeted in CDBG and HOME Funds

Development Services Department



Development Services Department Goals and Accomplishments

Accomplishments for 16-17:

- Conducted development review process mapping exercises and adopted a standardized development review process, including implementation of site plan review phase
- 2. Initiated rewrite of Denton Development Code, anticipated to be complete early 2018
- 3. Enhanced notification procedure to improve public access to information about planning and zoning issues
- 4. Completed assessment of Building Inspection Divisions' business model with SAFEbuilt
- 5. Created Development Assistance Center to facilitate same day & rapid review permitting, concierge service for developers, enhanced customer service
- 6. Adopted the 2015 International Energy Conservation Code, effective 11/2016
- 7. Received exceptional ISO rating of 3 for commercial construction and maintained ISO rating of 4 for residential construction for Quarter 1 of 2016-17 ISO review
- 8. Assisted 18 low and moderate income households with minor home repairs, rehabilitation or reconstruction or down payment assistance
- 9. Funded 20 social service agencies with CDBG and General Funds that assisted 7,194 individuals
- 10. General Funds of \$276,566 leveraged as well as an additional \$475,300 in CDBG and HOME funds
- 11. Coordinated with Denton County Homeless Coalition and partnered agencies to carry out the Point-In-Time Count to provide a snapshot of homelessness in Denton County
- 12. Provided support for the Homeless Coordinator that is jointly funded with United Way of Denton

Development Services Department Goals and Accomplishments

Goals for 17-18:

- 1. Implement new permitting software to improve internal workflow and provide a more user-friendly experience.
- 2. Adopt updated Denton Development Code
- 3. Complete and adopt Sector 1 South Neighborhood Small Area Plan
- 4. Complete, adopt, and begin implementation of Historic Preservation Plan
- 5. Implement comprehensive leadership training for staff
- 6. Create environmental review function
- 7. Continue to identify and implement improvements to the Development Review process

Development Services Department Performance Measures

- 1. Percent of applications reviewed within 10 days
- 2. Percent of applications approved within 2 review cycles
- 3. Number of people served by public improvements
- 4. Number of households served in housing programs
- 5. Number of individuals served through City-supported programs
- 6. Total funding amount from local, state, and federal grants that was leveraged
- 7. Number of affordable housing units developed
- 8. Number of affordable housing units maintained
- 9. Perform 100% inspections on gas wells bi-annually
- 10. Inspect all gas wells notice of activities
- 11. Initiate quarterly meetings with Operators
- 12. Initiate quarterly meetings with City Departments
- 13. Initiate community outreach and citizen education programs

Development Services Department Cost Containment Strategies

Summary of Department efforts:

- 1. Department reorganization and elimination five full-time positions:
- Assistant Building Official
- Building Inspector I
- Plans Examiner I
- Landscape Administrator
- Administrative Assistant III

The savings associated with this reorganization is estimated at \$435,000

2. Update the City's development review fees to recover costs.

Development Services Department Process Improvements – Completed Projects

- 1. Completed Kaizen events and implemented recommendations for Development Review and DRC Engineering, including pre-development meetings, project kickoff meetings, and a separate site plan review phase.
- 2. Enhanced role of DRC administrator and case managers to provide internal accountability and add value for customers.
- 3. Created a "quick strike team" to proactively monitor cases and quickly resolve issues that arise.
- 4. Established standardized performance measures across all review functions.
- 5. Established a completeness check for building permit applications and civil engineering submittals.
- 6. Reassigned gas well land use review function to Planning division to optimize staff resources.
- 7. Reorganized DRC meeting structure to streamline process and more actively monitor projects
- 8. Streamlined CDAC and HSAC funding application
- 9. Revised Community Development processes in invoicing, payment reconciliation, and payroll to reduce printing and paper costs
- 10. Implemented geographic routing of gas well inspections to save transportation time and expense

Development Services Department Process Improvements – Future Projects

- 1. Create written review checklists, SOPs, and comment libraries for each review function
- 2. Evaluate the use of three-way development & hold harmless agreements
- 3. Create and implement enhanced training for permit technicians to provide better customer services and maximize first-contact resolution at the Development Assistance Center
- 4. Implement revised workflows along with full implementation of a new permitting software
- 5. Implement Phase II of SAFEbuilt recommendations
- 6. Implement pre-construction meetings for building permits
- 7. Evaluate Community Development monitoring process to incorporate monthly reporting to streamline for efficiency and time savings
- 8. Update applications and checklists for all development projects to provide clarity for applicant and for permit techs

Planning Division Expenditure Budget Highlights

Expenses	FY 2014-15 Actuals	FY 2015-16 Actuals	FY 2016-17 Budget	FY 2017-18 Baseline
Personal Services	\$1,723,950	\$1,996,211	\$2,245,902	2,244,942
Materials & Supplies	\$63,926	\$99,472	\$54,553	\$54,553
Maintenance	0	\$495	0	0
Insurance	\$21,861	\$21,950	\$22,265	\$22,613
Miscellaneous	\$32,478	\$23,571	\$43,181	\$43,181
Operations*	\$121,650	\$227,137	\$148,600	\$573,168
Cost of Service	\$291,741	\$613,950	\$326,068	\$319,384
Total	\$2,255,606	\$2,982,785	\$2,840,569	\$3,257,841

^{*}increase due to lease payment for Development Services Center building

Building Inspections Division Expenditure Budget Highlights

Expenses	FY 2014-15 Actuals	FY 2015-16 Actuals	FY 2016-17 Budget	FY 2017-18 Baseline
Personal Services	\$1,769,631	\$2,239,482	\$2,479,404	\$2,520,343
Materials & Supplies	\$53,285	\$55,079	\$61,804	\$54,300
Maintenance	\$16,447	\$12,855	\$8,434	\$8,434
Insurance	\$24,421	\$33,243	\$36,219	\$36,866
Miscellaneous	\$28	0	0	0
Operations	\$70,866	\$83,580	\$80,610	\$82,480
Cost of Service	\$312,335	\$381,537	\$328,297	\$349,595
Total	\$2,247,012	\$2,805,777	\$2,994,768	\$3,052,018

Gas Well Inspections Division Expenditure Budget Highlights

Expenses	FY 2014-15 Actuals	FY 2015-16 Actuals	FY 2016-17 Budget	FY 2017-18 Baseline
Personal Services	\$253,598	\$243,278	\$355,305	\$339,506
Materials & Supplies	\$1,216	\$8,717	\$2,950	\$4,850
Maintenance	\$0	\$0	\$0	\$50
Insurance	\$4,757	\$4,030	\$3,588	\$3,312
Miscellaneous	\$54,790	\$174	\$250	\$250
Operations	\$12,411	\$5,139	\$14,577	\$12,708
Cost of Service	\$33,052	\$34,119	\$25,719	\$33,362
Total	\$359,824	\$295,456	\$402,389	\$394,038

Community Development Division Expenditure Budget Highlights

Expenses	FY 2014-15 Actuals	FY 2015-16 Actuals	FY 2016-17 Budget	FY 2017-18 Baseline
Personal Services	\$209,786	\$240,844	\$278,230	\$282,698
Materials & Supplies	\$1,903	\$1,750	\$1,750	\$1,750
Insurance	\$3,360	\$2,626	\$2,424	\$3,312
Miscellaneous	\$204,549	\$243,642	\$280,000	\$307,355
Operations	\$6,466	\$3,067	\$3,789	\$3,818
Cost of Service	\$24,262	\$27,323	\$26,265	\$31,804
Total	\$450,326	\$519,252	\$592,458	\$630,737

Development Services Department

Questions / Comments

