

FY 2022-23 City Manager's Proposed Budget

August 6, 2022



Presentation Objective

- Present an overview of budget structure and budget process
- Budget Assumptions
- Tax Rate and Revenue Assumptions
- General Fund
- Internal Service and Special Revenue Funds
- Utility Budgets
- Capital Budget
- Next steps

Budget Calendar

CIP Budget Calendar

Date	Action
December 10	CIP Budget Kick-off
January 21	Call for CIP Projects Due to Finance
February	CIP Review Meetings – Departments & Finance
March 15	CIP Revisions Due to Finance
March 16-31	Finance meeting with CMO & Executive Staff to prioritize projects.
April	Budget staff draft CIP budget document
May	Draft CIP budget document and

Operating Budget Calendar

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Action	Date	Action					
CIP Budget Kick-off	February 22-25	Operating Budget Kick-off					
Call for CIP Projects Due to Finance	March 1-7	Budget Prep Workshops Available					
CIP Review Meetings – Departments & Finance	March 25	Operating Budgets Due (see checklist on pg. 12)					
CIP Revisions Due to Finance	March 28 – April 8	Finance Review and Analysis					
Finance meeting with CMO & Executive Staff to prioritize projects.	April 11 - 22	Operating Budget Review Meetings – Departments & Finance					
Budget staff draft CIP budget document	April 26	Final Revisions due to Finance					
Draft CIP budget document and pre	liminary supplemental list pre	esented to CMO and Executive Staff					
Finance provides PUB & City Council periodic Budget Updates							
Budget Workshop with City Council – departments present supplementals & are available to answer questions							
City Council adopts CIP and Operating	budget for FY 2022-23, tax rat	e, utility rates and other fee schedules					

June - July

August 6

September 27

FY 2022-23 Key Focus Areas



Key Focus Areas Summary

KFA 1: Employee KFA 3: Seek KFA 5: Enhance retention alternative through **Economic** public safety competitive pay **Development** resources and benefits funding **KFA 2: KFA 6: Enhance KFA 4: Enhance** Comprehensive resources **Capital** quality of life dedicated to **Improvement** service levels sustainability Plan

Financial Assumptions & Forecast

Tax Rate Definitions

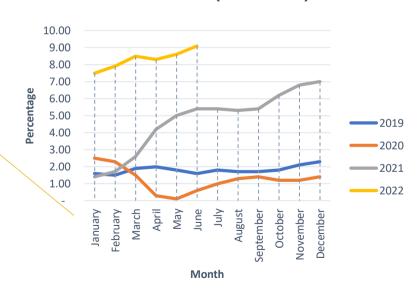
Tax Rate

- 1. M&O Rate Maintenance and Operations Rate General Fund operations
- 2. I&S Rate Interest and Sinking Rate, also referred to as debt rate General Government debt service
- **No-New-Revenue** calculated rate that would provide the City with about the same amount of revenue it received in the year before on properties taxed in both years. If property values rise, the NNR tax rate goes down and vice versa.
- Voter Approval Rate calculated maximum rate allowed by law without voter approval.

Economic and Growth Factors

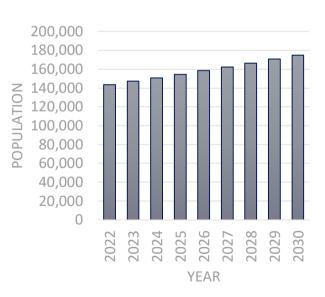
9.1%

Inflation Rate (June 2022)



22%

City of Denton Forecasted Population Growth 2022-2030



Compensation & Benefits Assumptions

Compensation

- Salary Adjustments
 - 3% COLA + 2% Merit (one-time) in FY 2022-23
 - 3% in FY 2024 2027
- Compensation Study
 - Expected completion mid-year FY 2022-23
 - Adjustments programmed in for salary adjustments as a result of study

Benefits

Health Insurance

- Assumes no change to City contributions
- No increase to employee contribution rates

Retirement

- TMRS rate increase from 17.65% to 18.15%
- Fire pension remains at 18.5%

Assumptions for General Fund

- Assessed Values
 - FY 2022/23 19% increase from previous year
 - FY 2023/24 and future Assumes reduced M&O tax rate to correspond with AV Increases
 - 99% Collection Rate
 - Total proposed tax rate of \$0.555682 (decrease of 1.0 cent)
- Sales Tax
 - FY 2022-23 5% above the revised estimate for FY 2021-22
 - FY 2022-23 and beyond 3% increase
- Return on Investment (ROI)
 - Maintains 6% ROI for Electric Fund
- Franchise Fees
 - Transfer of \$15.1 million to Streets Improvement Fund (increase of \$623,672)

Sales Tax History



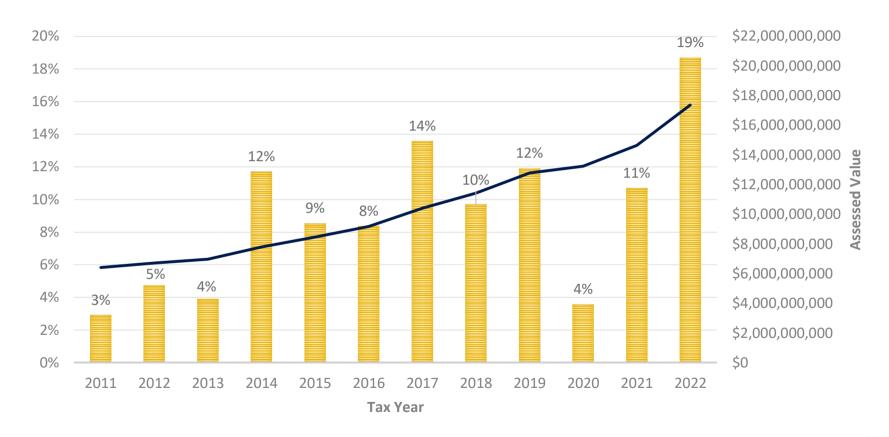
August 6, 2020 ID 20-1154

Appraised Values

Tax Year	2017	2018	2019	2020	2021	2022
Final Value (\$Billions)	\$ 10.3	\$11.3	\$ 12.6	\$ 13.6	\$14.4	\$17.1
Value Change (\$Millions)	\$1,214.6	\$984.8	\$1,303.6	\$961.1	\$820.9	\$2,694.3
Percent Change	13.6%	9.7%	10.4%	5.8%	7.9%	19%

- Total Certified Appraised Value is \$17.1 billion (excluding TIRZ)
 19% increase compared to 2021 value of \$14.4 billion
 \$2.7 billion increase in value
 \$562 million in new value
 \$2.1 billion from change in existing properties
- Excluding frozen values (\$2,111,900,001), Certified appraisal is \$15 billion
- Average homestead value increased from \$275,361 to \$307,283

Assessed Value History



Assessed Value and Tax Rate Assumptions

- The City received Certified Estimates instead of Certified Totals from the Denton County Appraisal District (DCAD).
- If the Appraisal District has not approved appraisal records, the Chief Appraiser shall provide a certified estimate.
- Assessed values increased 19% from FY 2021-22, however, 11% of properties are still in review.
- The high percentage of protest creates uncertainty in total assessed values and revenues.

Values as of Certified Total or Certified Estimate ~ July 25th Each Year									
Fiscal Year	Certified Value*	Total ARB Value	Total Assessed Value	Properties In Review					
2022-23	\$15,526,387,812	\$1,834,872,127	\$17,361,259,939	11%					
2021-22	\$13,828,457,000	\$811,257,679	\$14,639,714,679	6%					
2020-21	\$8,563,757,277	\$5,930,330,015	\$14,494,087,292	41%					
2019-20	\$12,545,128,503	\$244,259,543	\$12,789,388,046	2%					
2018-19	\$10,936,139,629	\$491,429,271	\$11,427,568,900	4%					

Assessed Value Assumptions

- Since July 25, 2021, the City's certified value has increased 19% or \$2.7 billion.
- The proposed budget is based on 80% of the \$1.8 billion under review returning to the total certified value.
- The proposed budget anticipates a collection rate of 99%.
- In FY 2020-21, protest values were upheld at 75%.

Assessed Values*

	75% Scenario	80% Proposed Budget	85% Scenario
Certified Value	\$15,526,387,812	\$15,526,387,812	\$15,526,387,812
Protest Value	\$1,379,154,095	\$1,467,897,702	\$1,559,641,308
Total AV	\$16,905,541,907	\$16,994,285,514	\$17,086,029,120
Proposed Tax Rate	\$0.55568	\$0.55568	\$0.55568
Total Levy Difference from Proposed Budget	(\$320,804)	\$0	\$320,804

Tax Rate

Proposed Tax Rate

Total Proposed Tax Rate	\$0.555682 / \$100
Debt Service	\$0.204250 / \$100
Maintenance & Operation	\$0.351432 / \$100

Required Tax Rate for FY23 Baseline Budget (including FY22 Mid-Year Amendments)

Maintenance & Operation	\$0.325332 / \$100
Debt Service	\$0.204250 / \$100
Total Required Tax Rate	\$0.529582 / \$100*

^{*}Fund Balance below target in future fiscal years

No-New-Revenue Rate	\$0.511429 / \$100
Voter Approval Rate	\$0.603743 / \$100

Tax Rate Discussion

	No New Revenue (NNR) Tax Rate	FY 23 Baseline + FY 22 Budget Amendment	Tier 1	Tier 2	Proposed Tax Rate (Tier 3)
Tax Rate	\$0.511429	\$0.529582	\$0.540682	\$0.545682	\$0.55568
General Fund Revenue	\$175,508,624	\$178,149,063	\$179,763,611	\$180,490,884	\$181,945,431
General Fund Expenses*	\$178,139,972	\$178,139,972	\$178,139,972	\$178,139,972	\$178,139,972
FY 2023 Supplementals	\$0	\$0	\$1,563,554	\$2,534,596	\$3,387,274
Net	(\$2,631,348)*	\$9,091*	\$60,085*	\$(183,684)*	\$418,185

Tax Rate Discussion

Fiscal Year	Operations Rate	Debt Rate	Total Rate	Average Taxable Value	Average Tax Bill
2023	\$0.35143	\$0.20425	\$0.55568	\$307,283	\$1,708
2022	\$0.35030	\$0.21538	\$0.56568	\$275,361	\$1,558
2021	\$0.38036	\$0.21009	\$0.59045	\$259,097	\$1,530
2020	\$0.38536	\$0.20509	\$0.59045	\$248,909	\$1,470
2019	\$0.40543	\$0.21505	\$0.62048	\$233,165	\$1,447
2018	\$0.43031	\$0.20755	\$0.63786	\$214,376	\$1,366
2017	\$0.46674	\$0.21660	\$0.68334	\$197,379	\$1,349

Proposed Rate

- The proposed budget includes a tax rate equal to \$0.555682. Of this amount, \$0.351432 is provided to operation and maintenance expense and \$0.204250 for debt.
- The maintenance and operations rate increased by \$0.001, and the debt service rate will decrease by \$0.011, as a result of the increase in assessed values.
- The average residential property owner will see a \$12.50/month or \$150/year increase in their City property taxes.

General Fund Forecast

	F۱	/ 2020-21 Actual	FY 2021-2 Budget	2	FY 2021-22 Forecast		FY 2022-23 Proposed	F	Y 2023-2024 Projected	Y 2024-25 Projected	' 2025-2026 Projected		2026-2027 rojected
Beginning Fund Balance	\$	33,782,211	\$ 39,01	3,842	\$ 38,499,99	0 \$	40,400,516	\$	40,818,701	\$ 41,115,336	\$ 41,449,465	\$	42,129,358
Property Tax		49,495,424	49,72	7,138	49,306,80	1	56,993,689)	59,094,738	61,340,984	63,745,228		66,321,625
Sales Tax		45,404,857	46,24	6,938	51,992,42	0	54,592,041		56,229,802	57,916,696	59,654,197		61,443,823
Other Revenues		52,893,554	54,35	1,492	52,247,75	3	56,385,993	8	56,904,357	57,765,387	57,948,782		59,308,858
Data Center Revenue							13,973,708		13,973,708	13,973,708	13,973,708		13,973,708
Total Revenues	\$	147,793,835	\$ 150,32	5,568	\$ 153,546,97	4 \$	181,945,431	\$	186,202,605	\$ 190,996,775	\$ 195,321,914	\$	201,048,014
Personnel Services	\$	97,632,313	\$ 103,46	5,424	\$ 101,678,91	6 \$	109,898,555	\$	112,749,676	\$ 115,851,115	\$ 118,105,714	\$	121,805,970
Maintenance & Operations		25,146,904	26,46	2,949	24,917,55	5	30,824,105		32,097,947	32,940,645	33,828,505		34,713,911
Transfers		20,296,840	20,06	5,369	22,232,98	4	22,247,843		22,675,751	23,356,023	24,056,704		24,778,405
One-Time Data Center Expenses							13,973,708	3	13,973,708	13,973,708	13,973,708		13,973,708
Approved Mid-Year Budget Amendments		-		-	1,302,603	3	1,195,761		1,231,633	1,268,582	1,306,640		1,345,839
One-Time Supplemental Packages		-		-	1,514,39	0	302,560		-	-	-		-
Recurring Supplemental Packages		-		-		_	3,084,714	-	3,177,255	3,272,573	3,370,750		3,471,873
Total Expenditures	\$	143,076,056	\$ 149,99	3,742	\$ 151,646,44	8 \$	181,527,246	\$	185,905,971	\$ 190,662,646	\$ 194,642,021	\$	200,089,705
Ending Fund Balance	\$	38,499,990	\$ 39,34	5,668	\$ 40,400,510	6 \$	40,818,701	\$	41,115,336	\$ 41,449,465	\$ 42,129,358 \$	\$	43,087,667
Change in Fund Balance	\$	4,717,779	\$ 33	1,826	\$ 1,900,520	6 \$	418,185	\$	296,635	\$ 334,129	\$ 679,893 \$;	958,309
Fund Balance as % of Total Expenditures		26.91%	26	.23%	26.64%	6	24.36%		23.91%	23.46%	23.32%		23.15%

FY 2022 – One Time Expenses

Department	Program Title	Key Focus Area	Total Cost
Fire	Squad 9 Light Rescue Apparatus	Support Healthy and Safe Communities	\$300,000
Fire	Equipment and Training	Support Healthy and Safe Communities	\$214,011
Planning	Southridge Historic Survey	Strengthen Community and Quality of Life	\$100,000
Planning	Vision Zero Phase 2	Support Healthy and Safe Communities	\$250,000
Finance/Planning	Development Services Fee Study	Pursue Organizational Excellence	\$30,000
Planning	Wayfinding Sign Update	Enhance Infrastructure and Mobility	\$40,000
Building Inspections	Building Plan Scanning	Pursue Organizational Excellence	\$185,000
Parks	New Property Artwork	Strengthen Community and Quality of Life	\$106,246
Libraries	North Branch Library Drive-thru Replacement	Strengthen Community and Quality of Life	\$9,133
Public Affairs	Branding Study	Pursue Organizational Excellence	\$80,000
City Manager	Crisis Communications	Support Healthy and Safe Communities	\$20,000
Economic Development	Business Survey	Strengthen Community and Quality of Life	\$30,000
Traffic	Driver Feedback Signs	Enhance Infrastructure and Mobility	\$50,000
Community Services	Community Service Programs	Foster Economic Opportunity and Affordability	\$100,000
		Total	\$1,514,390

Tax Bill Impact

Residential Annual Tax and Utility Bill Impact

Tax Impact					
Fiscal Year	2021	2022	2023 - Proposed	Comments	
Tax Rate	\$0.59045	\$0.56568	\$0.55568		
Average Taxable Value	\$259,097	\$275,361	\$307,283*		
Average Tax Bill	\$1,530	\$1,558	\$1,708	\$150 Annual Increase	
Utility Impact					
Water	\$559	\$531	\$531	No Rate Change	
Wastewater	\$378	\$378	\$378	No Rate Change	
Electric	\$1,334	\$1,334	\$1,334	No Rate Change	
Solid Waste	\$246	\$246	\$246	No Rate Change	
Average Utility Bill	\$2,517	\$2,489	\$2,489		
Total Average Bill	\$4,047	\$4,047	\$4,197	\$150.00 Annual Increase	

August 6, 2022 ID22-251 *Average Home Value 21



Public Safety

Support Healthy and Safe Communities

Police Staffing Projection

SWORN POSITIONS



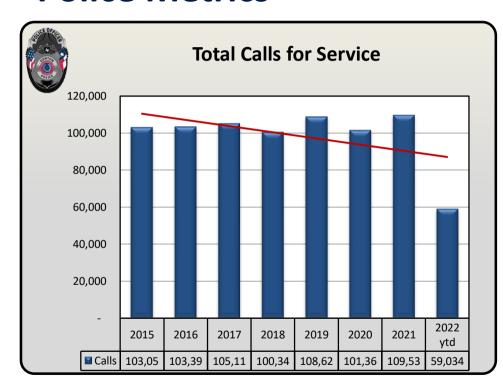
- Matrix Consulting completed staffing assessment of Police Department in 2019.
- The study recommended staffing levels of 220 sworn positions by 2025 and 236 sworn positions by 2030.
- FY 2022-23 Proposed Budget includes 5 sworn Police Officers.

Position Summary

• 55 positions added to Police Department since FY 2019

Home Business Unit	FY 18-19 Actuals	FY 19-2 Actuals				FY 22-23 Proposed
Administration		32	32	45	29	29
Records		12	12	10	0	0
Support		0	0	0	64.23	71.23
North Patrol		99	103	101	56	56
South Patrol		12	14	13	53	53
Criminal Invest.		39	39	47.5	59	60
Neighborhood Srvc.	45	.73	48.73	44.23	0	0
Public Safety Com.		30	33.5	41.5	40.5	42.5
Mental Health		0	0	5	13	13
Total	269	.73	282.23	307.23	314.73	324.73

Police Metrics



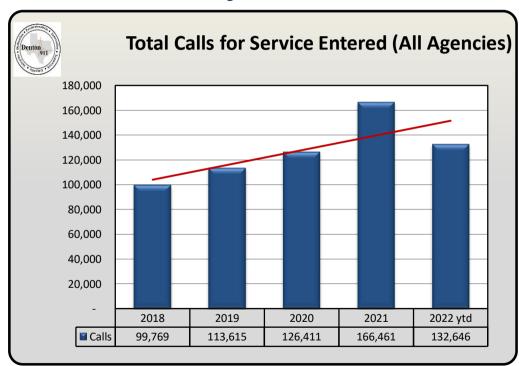
2021 Calls for Service			
Dispatched	77,973		
Officer-Initiated	31,566		
Total	109,539		

2022 YTD (1/1 to 6/15) Calls for Service				
Dispatched	39,718			
Officer-Initiated	19,316			
Total	59,034			

CIRT by the Numbers
From May 16, 2021 (launch) to May 31, 2022:

- 1,168 cases assigned to CIRT pairs
- 2,511 follow-ups conducted
- 282 Emergency Detention Orders (EDOs) completed
- **523** active calls for service in which a clinician was present/on scene
- 2,116 calls for service overall involving mental health or suicidal individuals

Public Safety Communications



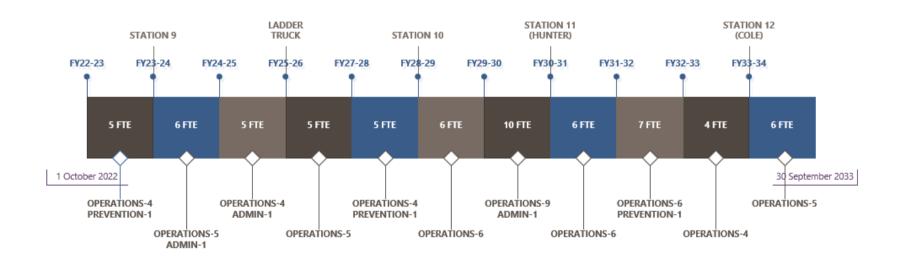
Increase from 2018 to 2021 of 66.84%

2021 Incoming Phone Calls			
9-1-1	92,587		
Non-emergency	192,432		
Total	285,019		

2022 YTD (1/1 to 7/31) Incoming Phone Calls				
9-1-1	63,534			
Non-emergency	129,374			
Total	192,908			

Total Incoming Phone Calls by Year		
2018	180,350	
2019	216,189	
2020	244,413	
2021	285,019	
2022 (1/1-7/31)	192,908	

Fire Staffing Projection



Fire Metrics

Performance Metrics	FY 20-21 Call for Service	FY 21-22 (YTD) Call For Service
Fire	535	477
EMS	12,092	10,207
Rescue	91	74
Hazmat	325	347
Service Calls	5,312	4,469
Total	19,995	16,484
Average Response Time	4:26	4:19



Community Services

Strengthen Community and Quality of Life



COMMUNITY

GRANT PROGRAMS MANAGED FY20/21

FY20/21 PERSONS SERVED

333

1. AFFORDABLE HOUSING

5,206

2. MAKING HOMELESSNESS RARE, BRIEF, AND NONRECURRING

5,972

3. PUBLIC SERVICES

8,719

4. PUBLIC FACILITIES, IMPROVEMENTS, AND INFRASTRUCTURE

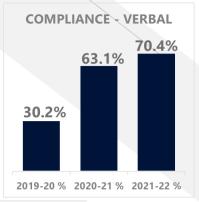
FY20/21 FUNDS EXPENDED: \$5,391,408

ONGOING COUNCIL PRIORITY PROJECTS

- 909 N. Loop 288 Project
- Denton Affordable Housing Strategy and Toolkit
- Strengthening the Housing Crisis Response System and Homelessness Initiatives

COMMUNITY IMPROVEMENT SERVICES

Increase in verbal compliance (more than 50% in the first 7 days)



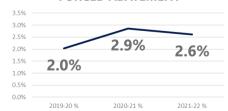
PROACTIVE v COMPLAINT CASES



TOP 3 VIOLATION

1.Trash & Debris2.Vegetation

3. Parking



FORCED ABATEMENT

Community Services

FUNDING CHART	FY2020-21	FY2021-22	FY2022-23
Grant (CDBG)	\$157,769	\$154,654	\$138,859
Grant (General Fund)	\$342,231	\$326,250	\$362,250
Grants (ARPA SLFRF)	\$0	\$1,445,000	\$1,500,000
Child Victims of Abuse/Neglect Children's Advocacy Center (PD)	\$180,405	\$141,950	\$189,975
Utility Assistance – Interfaith (DME)	\$133,000	\$125,000	\$125,000
DISD Mentor Program (General Fund)	\$20,000	\$20,000	\$20,000
Homelessness Initiatives (General Fund)	\$703,450	\$703,450	\$703,450
Homelessness Initiatives – Loop 288 (ARPA SLFRF)	\$0	\$5,000,000	\$1,295,000
Homelessness Initiatives – Hotel Voucher Program (ARPA SLFRF)	\$0	\$550,000	\$2,500,000
City Housing Assistance Projects HAP, HIP, MRP, DFG (CDBG, HOME, GF)	\$1,878,592	\$1,270,442	\$550,427
Nonprofit Housing (i.e., DAHC, Fairoaks, Habitat, Cumberland, etc.)	\$300,783	\$100,000	\$453,527
City Improvements/Infrastructure Projects (CDBG)	\$638,610	\$292,000	\$208,800
Public Facility Improvements (CDBG)	\$429,367	\$402,327	\$165,635
CARES Act-CDBG-CV & ESG-CV only	\$2,910,440	\$685,440	\$0
Admin & Operations (CDBG,HOME)	\$329,711	\$336,551	\$237,525
Admin & Operations (General Fund)	\$1,997,358	\$2,166,761	\$1,863,496
TOTAL	\$10,021,716	\$13,719,825	\$10,313,944
Homelessness Initiatives – Loop 288 Building (Bond)	\$2,000,000	\$6,000,000	\$(



Parks & Recreation

Strengthen Community and Quality of Life

Parks & Recreation

Strengthen Community and Quality of Life

The Parks and Recreation Department strives to unite and grow lives by preserving parks and encouraging play, which is supported through strategic planning, capital improvement enhancements, and the provision of a variety of passive and active recreational opportunities, programs, and special events.





Parks & Recreation Metrics

Performance Metric	FY 2020-21 Actual	FY 2021-22 Goal	FY 2021-22 Estimate	FY 2022-23 Goal
Facility Utilization (counters)	338,344	400,000	550,000	600,000
Volunteer Impact (Hour/\$)	14,928/\$406,042	15,000/\$428,100	16,000/\$456,640	17,000/\$485,180
Social Media Impression	463,085	700,000	800,000	1,000,000
Customer Satisfaction (Good or Better rating)	88%	90%	89%	90%
Meeting & Event Outreach (# Of Contacts)	3,460	4,500	4,500	8,000
Sports Tourism Projected Economic Impact	\$539,560	\$700,000	\$1,500,000	\$1,600,000
Sports Tourism Projected Spectators/Visitors	13,915	25,000	50,000	60,000



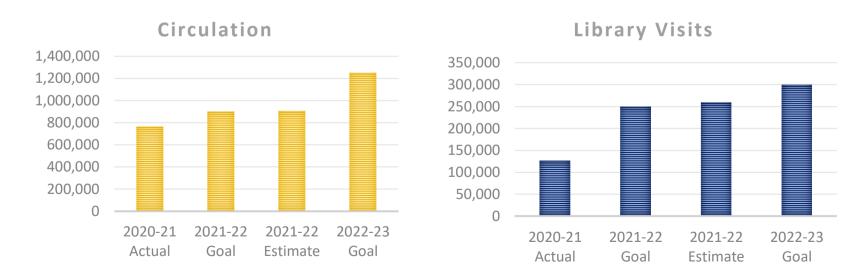
Libraries

Strengthen Community and Quality of Life

Library Metrics

Strengthen Community and Quality of Life

The Library Department strives to strengthen community and inspire imagination, by providing safe and welcoming places to meet, work, and learn and by offering a current collection of materials in both digital and traditional forms.

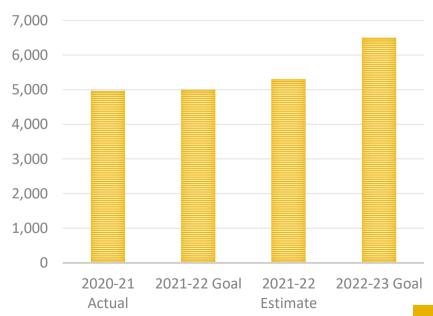


Library Metrics





New Library Accounts



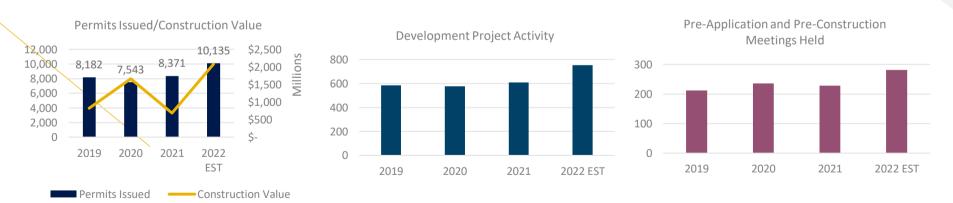


Development

Enhance Infrastructure and Mobility

Planning Metrics

- Planning is seeing an increasing demand for development projects. Planning estimates a 24% increase from previous year in number of development projects.
- Increases in revenues associated with development, offset the expenses related to proposed staff increases.



Building Inspections

- Building Inspection Division is responsible for the safety and review of applications for health permits.
- During past five years, department has seen 42% increase for reviews per employee. Increasing revenues associated with inspections, offset the expenses related to proposed staff increases.





Supplemental Requests

Supplemental Requests Summary

Total supplemental requests funded in Proposed Budget

· \$3,387,274

Council initiated supplemental requests funded in Proposed Budget

• \$257,922

Internal Service Fund supplemental requests funded in Proposed Budget

• \$1,767,882

Supplemental Package Summary General Fund

Tier 2
Tier 3
Tier 4
Tier 5

- Supplemental packages have been grouped into tiers ranging from 1-5.
- \$302,560 one-time Cost, \$4,841,959 recurring cost
- Tiers 1-3 included in Proposed Budget

	Increase Above Proposed Rate	One-Time Cost	Recurring Cost	Tier Total	Total Cost
Tier 1	\$.00	\$241,560	\$1,321,994	\$1,563,554	\$1,563,554
Tier 2	\$.00	\$0	\$971,042	\$971,042	\$2,534,596
Tier 3	\$.00	\$61,000	\$791,678	\$852,678	\$3,387,274
Tier 4	\$.01	\$0	\$1,198,789	\$1,198,789	\$4,586,063
Tier 5	\$.02	\$0	\$558,456	\$558,456	\$5,144,519

Supplemental Funding Requests – Tier #1 - Funded

Tier	Department	Program Title	FTEs	On-Going Cost	One-Time Costs	Total Cost
1	Council Initiative	Paid Parental Leave		\$257,922		\$257,922
1	Community Services	Community Development Manager*	1	\$132,041		\$132,041
1	Police	Police Officers	5	\$634,843	\$241,560	\$876,403
1	Police	Jailers (Civilian)	2	\$180,309		\$180,309
1	Human Resources	Business Partner	1	\$116,879		\$116,879
	Total		9	\$1,321,994	\$241,560	\$1,563,554

Supplemental Funding Requests – Tier #2 - Funded

Tier	Department	Program Title	FTEs	On-Going Cost	One-Time Costs	Total Cost
2	Human Resources	HR Generalist	1	\$102,997		\$102,997
2	Fire	Fire Fighters (Drivers)	2	\$299,110		\$299,110
2	Fire	Fire Inspector	1	\$116,000		\$116,000
2	Police	Digital Forensic Investigator	1	\$98,885		\$98,885
2	Legal	Intern	0.13	\$29,320		\$29,320
2	Community Services	Landlord Rental Maintenance Grant		\$100,000		\$100,000
2	Community Services	Affordable Housing Incentive Package		\$75,000		\$75,000
2	Libraries	Librarian	1	\$74,865		\$74,865
2	Libraries	Adult Services Librarian	1	\$74,865		\$74,865
	Total		7.13	\$971,042		\$971,042

August 6, 2022 ID22-251 *Excludes associated revenue offset

Supplemental Funding Requests – Tier #3 - Funded

Tier	Department	Program Title	FTEs	On-Going Cost	One-Time Costs	Total Cost
3	Planning	Planning Technician*	1	\$84,565	\$6,000	\$90,565
3	Planning	Principal Planner*	1	\$94,045	\$6,000	\$100,045
3	Planning	Administrative Assistant*	1	\$59,392	\$2,500	\$61,892
3	Building Inspections	Building Safety Positions*	2	\$188,090	\$40,500	\$228,590
3	Building Inspections	Permit Technician Position*	1	\$70,008	\$6,000	\$76,008
3	Police	Public Safety Dispatch	2	\$207,017		\$207,017
3	Parks	Tennis Positions (expanded hours)		\$8,561		\$8,561
3	Parks	Aquatics Technician*	1	\$80,000		\$80,000
	Total		9	\$791,678	\$61,000	\$852,678

Supplemental Funding Requests – Tier #4 - Unfunded

Tier	Department	Program Title	FTEs	On-Going Cost	One-Time Costs	Total Cost
4	City Manager	Additional COLA Increase (1%)		\$1,036,789		\$1,036,789
4	City Manager	Sponsorship (Cash)		\$12,000		\$12,000
4	City Manager	Co-Sponsorship (In-Kind)	Co-Sponsorship (In-Kind)			\$150,000
	Total			\$1,198,789		\$1,198,789

Supplemental Funding Requests – Tier #5 - Unfunded

Tier	Department	Program Title	FTEs	On-Going Cost	One-Time Costs	Total Cost
5	Libraries	Part-Time Positions	1.5	\$107,917		\$107,917
5	Police	Administrative Support Position	1	\$183,238		\$183,238
5	Parks	Park Maintenance Position	1	\$81,489		\$81,489
5	Parks	Parks Outdoor Supervisor	1	\$95,524		\$95,424
5	Parks	GIS Analyst	1	\$90,388		\$90,388
	Total		5.5	\$558,556		\$558,456

Supplemental Packages - Internal Service Funds

Department	Program Title	ETE		One-Time Costs	Total Cost
Procurement	Buyer Position	1	\$92,291		\$92,291
Fleet	Fleet Technicians	3	\$128,233		\$128,233
Technology Services	IT Program Manager	1	\$165,406		\$165,406
Technology Services	GIS Architect	1	\$136,641		\$136,641
Technology Services	Public Safety IT Supervisor	1	\$130,346		\$130,346
Technology Services	IT Security Analyst	1	\$143,303		\$143,303
Technology Services	Managed Security Service Provider		\$276,000		\$276,000
Engineering	Project Manager	1	\$78,656		\$78,656
Engineering	Public Works Inspector II	1	\$82,062		\$82,062
Engineering	Public Works Inspector I	1	\$74,192		\$74,192
Customer Service	Biller I & Biller II	2	\$130,324		\$130,324
Customer Service	Key Account Specialist	1	\$135,209		\$135,209
Streets	Field Service Supervisor	1	\$89,775	\$2,200	\$91,975
Airport	Field Service Positions	1.5	\$103,244		\$103,244
Total		16.5	\$1,765,682	\$2,200	\$1,767,882

Position Summary

81.81

New Positions

25

Public Safety Positions

24

Utility Positions

17.68

Internal Service Fund

Fund	FY 2021-22 Budget	FY 2021-22 Estimate	FY 2022-23 Proposed	Increase
General Fund	903.40	917.66	957.79	40.13
Utilities	514.00	521.00	545.00	24.00
Internal Service, Special Revenue	335.37	337.54	355.22	17.68
Total	1,752.77	1,776.20	1,858.01	81.81



American Rescue Plan Act Funding

Support Healthy and Safe Communities

American Rescue Plan Act Funding

American Rescue Plan Act of 2021 (ARP) – enacted March 11, 2021

- \$1.9 trillion pandemic relief bill
- Authorized \$350 Billion in state and local government fiscal assistance

Respond to COVID and Public Health

Replace Revenue lost due to COVID

Premium Pay for Workers

Invest in Water & Wastewater Infrastructure

ARP Act Funding Summary

- City of Denton Local Fiscal Assistance: \$23.29 million in two "tranches"
 - 50% delivered June 2021
 - 50% delivered June 2022
 - Final Rule received January 2022

Create Sustainable Solutions

- Prioritize funding for existing and one-time programs
- Avoid an ongoing financial commitment beyond available funding

Address Immediate Needs

- Focus on solutions that have immediate impact
- Target individuals and/or specific economic sectors

Achieve Long-Term Benefits

- Partner with organizations to leverage funding and expertise
- Consider one-time projects with high or ongoing positive impacts

Year 1 Update

Proposed Projects	ARP Category	One-time or Reoccurring Costs	Allocation	End of Year Estimate
Day Center & Overnight Shelter (Loop 288 Building)	Support Public Health Resources	One-time	\$5,000,000	\$5,000,000
Vaccine Clinic Support	Support Public Health Resources	One-time	\$550,000	\$2,000
Temporary Alternative Shelter	Support Public Health Resources	One-time	\$550,000	\$895,000
Behavioral Healthcare Services (grant program)	Support Public Health Resources	One-time	\$895,000	\$895,000
Emergency Management Program Manager*	Support Public Health Resources	Reoccurring	\$95,000	\$95,000
Public Communication Software (Code Red replacement	t) Support Public Health Resources	Reoccurring	\$75,000	\$0
Street Outreach Expansion (FTE's)*	Support Public Health Resources	Reoccurring	\$250,000	\$250,000
Street Outreach Expansion (Vehicle)	Support Public Health Resources	One-time	\$50,000	\$50,000
Non-Profit Capacity Support (grant program)	Address Negative Economic Impacts	One-time	\$550,000	\$1,103,000
Lease & Rent Relief for Small Businesses (grant program) Address Negative Economic Impacts	One-time	\$2,330,000	\$2,000,000
Arts/Music/Cultural Business Grant Program	Address Negative Economic Impacts	One-time	\$550,000	\$550,000
City Facilities - COVID updates	Address Negative Economic Impacts	One-time	\$750,000	\$600,000
		Total	\$11,645,000	\$11,645,000

Year 2 Proposed Projects

Proposed Projects	ARP Category	One-time or Reoccurring Costs	Allocation
Temporary Alternative Shelter	Support Public Health Resources	One-time	\$2,500,000
Emergency Management Program Manager*	Support Public Health Resources	Reoccurring	\$100,000
Street Outreach Program*	Support Public Health Resources	Reoccurring	\$250,000
Day Center & Overnight Shelter	Support Public Health Resources	One-time	\$1,295,000
Public Safety Equipment	Support Public Health Resources	One-time	\$3,000,000
Parks & Recreation projects	Address Negative Economic Impacts	One-time	\$3,000,000
Non-Profit Capacity Support (grant program)	Address Negative Economic Impacts	One-time	\$1,500,000
		Total	\$11,645,000

Data Center Revenue

Data Center Revenue

- FY23 estimate \$13.9 million to General Fund through ROI & FF
 - Avoid reliance on single business for recurring General Fund expenses
 - Phase 1 (22 MWH) operational
 - Phase 2 (80 MWH) estimated operational by end of September 2022
 - Phase 3 (198 MWH) estimated operational by end of January 2023
- Proposed FY23 Allocation
 - Catalyst Fund \$5 million
 - Sustainability Framework Fund \$4 million
 - Qne-time General Fund Capital \$2.9 million
 - Streets capital \$2 million

Special Revenue Funds

Special Revenue Funds

- Account for the receipt of specific revenue sources that are restricted for a specific purpose.
- Total of 22 Special Revenue Funds, major funds include:
 - Downtown TIRZ Fund
 - Westpark TIRZ Fund
 - Tourist and Convention Fund
 - Recreation Fund
 - Catalyst Fund
 - Sustainability Framework Fund
 - Street Improvement Fund

Downtown TIRZ Budget

	FY	2021-22	FY 2021-22		FY	2022-23
		Budget	Ε	stimate	Proposed	
Beginning Fund Balance	\$:	1,979,248	\$ 2	L,979,248	\$ 2	2,650,206
Revenues	\$	832,314	\$	742,465	\$	857,191
Expenses	\$	225,303	\$	71,507	\$	200,000
Ending Fund Balance	\$ 2	2,586,259	\$ 2	2,650,206	\$ 3	3,307,397

FY 2023 Revenues

- Base value of \$79,356,854 and a 2022 certified estimate of \$251,073,576
- Estimated revenue for FY 2022-23 of \$857,191
 - ➤ Based on a proposed tax rate of \$0.555682
 - ➤ Incremental value used decreased from 95% to 90%
 - > Revenue based on incremental value of \$154,545,050

FY 2023 Expenses

Downtown Reimbursement Grant Program: \$200,000

TIRZ #1 (Downtown) Appraised Values

Tax Year	2014	2015	2016	2017	2018	2019	2020	2021	2022
Final Value (\$Millions)	\$114.90	\$118.40	\$136.00	\$142.10	\$167.00	\$210.53	\$232.75	\$232.90	\$251.07
Value Change (\$Millions)	\$18.60	\$3.60	\$17.60	\$6.00	\$24.90	\$43.53	\$22.22	\$0.15	\$18.17
Percent Change	19.30%	3.10%	14.80%	4.40%	17.52%	26.07%	10.55%	0.06%	7.80%
New Value (Millions)	\$2.70	\$4.80	\$0.30	\$6.10	\$1.50	\$2.40	\$2.67	\$2.10	\$1.08
TIRZ Revenue	\$258,053	\$330,030	\$458,739	\$496,856	\$516,619	\$750,706	\$759,695	\$832,314	\$857,191

2010 Base value \$79,356,854

Westpark TIRZ

	FY	FY 2021-22		2021-22	FY 2022-23			
	ا	Budget	Ε	stimate	Proposed			
Beginning Fund Balance	\$ 866,924		\$	866,924	\$ 1	L,388,622		
Revenues	\$	724,954	\$	724,954	\$	860,620		
Expenses	\$	203,256	\$	203,256	\$	207,063		
Ending Fund Balance	\$:	1,388,622	\$:	L,388,622	\$ 2	2,042,179		

FY 2023 Revenues

Base value of \$119,458 and a 2022 certified estimate of \$273,309,389 Estimated revenue for FY 2022-23 of \$860,620

- ➤ Based on a proposed tax rate of \$0.555682
- ≥ 40% Incremental value used
- Revenue based on incremental value of \$109,275,972

FY 2023 Expenses

Proposed budget includes incentive payment to WinCo Foods: \$207,063

Tourist and Convention Fund

	FY 2021 Actual		FY 2022 Budget	FY 2023 Proposed
Beginning Fund Balance	\$	1,338,658	\$ 1,605,885	\$ 1,407,989
Revenues	\$	3,077,435	\$ 2,875,354	\$ 3,470,152
Use of Reserves			\$ 197,896	\$ 344,203
Total Resources	\$	3,077,435	\$ 3,073,250	\$ 3,814,355
Total Expenditures	\$	2,810,208	\$ 3,073,250	\$ 3,814,355
Ending Fund Balance	\$	1,605,885	\$ 1,407,989	\$ 1,063,786

Recreational Fund

	Actual		Adopted	Estimate	F	roposed
Resources		20-21	21-22	21-22		22-23
Leisure Service	\$	45,736	\$ 69,406	\$ 55,098	\$	67,263
Marketing		26,083	38,952	25,000		32,000
Rec Care		297,227	360,000	300,000		360,000
Civic Center		26,399	51,406	41,300		51,406
Denia Rec Center		19,330	165,731	28,435		54,680
Senior Center		37,473	267,104	91,140		129,195
Civic Center Pool		95,543	110,820	96,119		110,600
Athletics		187,092	267,545	269,000		267,545
MLK Jr. Rec Center		40,875	122,730	50,951		75,100
North Lakes Rec Center		95,011	259,092	149,101		186,000
Tennis Center		274,641	209,843	253,301		291,500
Driving Range		179,888	165,465	163,945		165,465
American Legion Hall		-	20,900	8,030		20,900
Admin Transfer - General Fund		3,687,067	5,329,988	5,586,603		6,197,695
Use of Reserves		117,135	-	-		120,000
Total Resources	\$	5,129,500	\$ 7,438,982	\$ 7,118,023	\$	8,129,349
Expenditures						
Personnel Services	\$	2,303,220	\$ 3,496,994	\$ 3,519,739	\$	3,982,570
Materials & Supplies		300,093	625,311	626,898		617,266
Maintenance & Repair		71,586	93,016	92,644		101,756
Insurance		187,463	124,614	124,614		197,945
Miscellaneous		76,266	285,347	283,997		285,499
Operations		731,291	1,327,886	1,030,983		1,202,827
Transfers		1,315,001	1,360,814	1,299,398		1,496,486
Transfer to Capital Projects		144,580	125,000	139,750		245,000
Total Expenditures	\$	5,129,500	\$ 7,438,982	\$ 7,118,023	\$	8,129,349

Catalyst Fund

• Formerly the Economic Development Investment Fund, pending formal Council approval.

	Actual	Adopted	Estimate	Proposed
Resources	2020-21	2021-22	2021-22	2022-23
Mixed Beverage Tax	\$ 154,666	\$ 150,000	\$ 150,000 \$	150,000
Transfers In	-	-	-	7,000,000
Total Revenues	154,666	150,000	150,000	7,150,000
Use of Reserves	-	358,000	36,600	143,325
Total Resources	\$ 154,666	\$ 508,000	\$ 186,600 \$	7,293,325
Expenditures				
Operations	\$ 2,500	\$ 508,000	\$ 186,600 \$	7,293,325
Total Expenditures	\$ 2,500	\$ 508,000	\$ 186,600 \$	7,293,325

Sustainability Framework Fund

Established by Ordinance 21-1689 in FY 2021-22.

		Actual	Adopted	Estimate	Proposed
	2	2020-21	2021-22	2021-22	2022-23
Total Resources	\$	- \$	500,000 \$	500,000 \$	4,000,000
Total Expenditures	\$	- \$	500,000 \$	500,000 \$	4,000,000

Street Improvement Fund

Street Fund	Actual 2021	Adopted 2022	Estimate 2022		Proposed 2023		Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
Beginning Fund Balance	\$ 4,503,638	\$ 4,503,637	\$ 4,503,637	\$	4,503,637	\$	3,604,008	\$ 2,746,118	\$ 1,923,713	1,130,388
Resources										
Bond Sale Savings	1,244,140	1,306,002	1,306,000	ı	1,306,000	l	1,345,180	1,385,535	1,427,101	1,469,915
Interest Income & Misc	386	42,000	62,000	ı	40,000	l	41,200	42,436	43,709	45,020
Street Cut Reimbursement	24,873	33,827	-	ı	-	l	-	-	-	-
Franchise Fees	14,085,090	14,476,328	14,476,328	ı	15,100,000	l	15,700,000	16,300,000	16,900,000	17,500,000
Total Revenues	\$ 15,354,489	\$ 15,858,157	\$ 15,844,328	\$	16,446,000	\$	17,086,380	\$ 17,727,971	\$ 18,370,811	\$ 19,014,935
Use of Reserves		459,351	-	l	899,629		857,890	822,405	793,325	770,804
Total Resources	\$ 15,354,489	\$ 16,317,508	\$ 15,844,328	\$	17,345,629	\$	17,944,270	\$ 18,550,376	\$ 19,164,136	\$ 19,785,739
Expenditures				l						
Personnel Services	3,064,948	3,548,910	3,300,000	ı	3,974,021	l	4,073,372	4,175,206	4,279,586	4,386,576
Materials & Supplies	72,282	101,200	110,000	ı	102,700	l	105,268	107,899	110,597	113,362
Maintenance & Repair	6,011,467	5,657,247	5,600,000	ı	5,700,000	l	5,842,500	5,988,563	6,138,277	6,291,733
Insurance	134,926	89,690	126,463	ı	251,686	l	257,978	264,428	271,038	277,814
Miscellaneous	4,486	7,100	5,000	ı	4,600	l	4,715	4,833	4,954	5,078
Operations	629,231	810,047	750,000	ı	1,094,947	l	1,122,321	1,150,379	1,179,138	1,208,617
Cost of Service Transfers	915,066	903,314	929,000	ı	817,675	l	838,117	859,070	880,547	902,560
Transfers to Capital	4,522,083	5,200,000	5,023,865	ı	5,400,000	l	5,700,000	6,000,000	6,300,000	6,600,000
Total Expenditures	\$ 15,354,489	\$ 16,317,508	\$ 15,844,328	\$	17,345,629	\$	17,944,270	\$ 18,550,376	\$ 19,164,136	\$ 19,785,739
Net Income	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 4,503,637	\$ 4,044,286	\$ 4,503,637	\$	3,604,008	\$	2,746,118	\$ 1,923,713	\$ 1,130,388	\$ 359,583

Other Special Revenue Funds

- Parks Gas Well Fund \$50,000
- McKenna Trust Fund \$5,000
- Public Education Government Fund \$540,000
- Parkland Dedication Fund \$2,400,000
- Parkland Development Fund \$1,500,000
 - Donation Funds \$288,005

- Tree Mitigation Fund \$452,056
- Roadway Impact Fee Fund \$12,500,000
- Police Confiscation Fund \$85,000

Internal Service Funds

Internal Service Funds

- Accounts for the financing of goods and services provided by one department to another department within the same governmental organization.
- Budget is based on reimbursement of actual costs.
- Each budget is allocated based on type of services performed by fund.
- Eight Internal Service Funds

Internal Service Fund Expenditures

	FY 2021 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	Impact to General Fund
Facilities	\$5,013,093	\$5,410,461	\$5,181,021	\$6,318,097	\$571,119
Fleet Management*	\$11,319,537	\$12,341,342	\$14,611,034	\$16,184,911	\$351,586
Materials Management	\$15,518,385	\$16,359,798	\$14,043,712	\$16,627,414	\$230,753
Engineering	\$7,215,667	\$9,991,664	\$9,047,477	\$10,390,995	\$10,062
Customer Service	\$5,860,937	\$7,379,504	\$6,922,663	\$7,890,013	\$0
Technology Services	\$17,748,709	\$18,540,466	\$17,206,949	\$20,170,578	\$366,483
Risk**	\$6,099,115	\$9,178,534	\$9,178,534	\$7,181,798	\$435,919
Health	\$28,070,426	\$30,075,555	\$30,059,927	\$30,786,653	\$74,253



Enterprise Funds

Airport Fund

Airport Fund	Actual 2021	Adopted 2022	Estimated 2022	Proposed 2023	Projected 2023	Projected 2025	Projected 2026	Projected 2027
Beginning Fund Balance	\$ 3,570,365	\$ 2,899,720	\$ 2,899,720	2,380,921	\$ 1,728,168	\$ 963,540	\$ 174,517	\$ -
Resources								
Hangar Leases	142,057	656,492	144,000	144,000	144,000	144,000	144,000	144,000
Land Leases	679,339	144,000	688,000	699,719	785,711	809,282	833,560	858,567
Fuel Flowage Fees	217,979	212,160	235,000	235,000	239,700	244,494	249,384	254,372
FBO Hangar/Tiedown Commissions	119,352	118,560	140,000	140,000	158,836	165,190	171,797	178,669
Miscellaneous Revenues	163,752	-	3,554	2,000	-	-	-	-
Transfers in	-	-	-	-	-	-	633,929	838,210
Gas Well Royalties	422,043	231,830	331,830	315,239	299,477	284,503	270,278	256,764
Gas Well Interest Income	29,696	40,800	10,000	9,500	9,025	8,574	8,145	7,738
Total Revenues	\$ 1,774,218	\$ 1,403,842	\$ 1,552,384	\$ 1,545,458	\$ 1,636,749	\$ 1,656,042	\$ 2,311,094	\$ 2,538,320
Use of Reserves	53,433	616,251	518,799	652,754	764,628	789,023	174,517	
Total Resources	\$ 1,827,651	\$ 2,020,093	\$ 2,071,183	\$ 2,198,211	\$ 2,401,376	\$ 2,445,065	\$ 2,485,611	\$ 2,538,320
Expenditures								
Personnel Services	350,296	431,902	418,857	560,395	577,207	594,523	612,359	630,730
Materials & Supplies	8,243	34,890	38,850	46,890	47,928	48,886	49,864	50,861
Maintenance & Repair	20,083	76,400	113,400	68,400	69,768	71,163	72,587	74,038
Insurance	41,237	27,411	27,411	40,628	41,847	43,102	44,395	45,727
Operations	142,494	212,135	235,310	235,267	242,325	249,595	257,083	264,795
Cost of Service - General Fund	246,229	250,365	250,365	249,972	257,471	265,195	273,151	281,346
Cost of Service - Other	206,146	212,331	212,331	209,901	216,198	222,684	229,364	236,245
Debt Service	762,923	724,659	724,659	736,758	898,633	899,916	896,808	904,578
Gas Well Other	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Expenditures	\$ 1,827,651	\$ 2,020,093	\$ 2,071,183	\$ 2,198,211	\$ 2,401,376	\$ 2,445,065	\$ 2,485,611	\$ 2,538,320
Net Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 3,516,932	\$ 2,283,469	\$ 2,380,921	\$ 1,728,168	\$ 963,540	\$ 174,517	\$ -	\$ -

Water Five Year Forecast

Water Fund		Actual 2021		Adopted 2022		Estimate 2022		Proposed 2023		Forecast 2024		Forecast 2025		Forecast 2026		Forecast 2027
Beginning Fund Balance	\$	24,725,215	\$	23,582,745	\$	23,582,745	\$	24,705,221	\$	24,893,205	\$	25,179,586	\$	23,498,934	\$	23,056,725
Resources																
Minimum Charge	\$	9,556,389	\$	9,628,059	\$	9,983,673	\$	10,167,214	\$	10,490,981	\$	10,869,685	\$	11,207,701	\$	11,552,256
Volumetric Charge		27,919,350		31,790,782		31,010,317		33,666,688		34,965,361		36,269,966		37,439,457		38,631,740
Water Miscellaneous Revenues		3,099,288		4,225,666		3,848,951		5,508,578		5,652,637		5,800,648		5,952,724		6,108,978
Cost Participation		-		-		-		6,200,000		-		-		-		-
Impact Fees		6,605,000		6,605,000		6,605,000		6,605,000		6,605,000		6,605,000		6,605,000		6,605,000
Total Revenues	\$	47,180,027	\$	52,249,507	\$	51,447,940	\$	62,147,481	\$	57,713,979	\$	59,545,299	\$	61,204,881	\$	62,897,974
Use of Reserves		-		-		-		812,016		-		1,680,652		442,210		1,083,558
Total Resources	\$	47,180,027	\$	52,249,507	\$	51,447,940	\$	62,959,497	\$	57,713,979	\$	61,225,951	\$	61,647,090	\$	63,981,532
Expenditures																
Personnel	Ś	7,701,977	\$	8,798,948	\$	8,038,296	\$	9,927,339	\$	10,125,886	\$	10,328,403	\$	10,534,972	\$	10,745,671
Operating Expenditures	Ψ.	6,600,589	Ψ	8,686,072	~	8,465,146	~	10,461,451	~	9,810,463	~	10,006,672	~	10,206,806	~	10,410,942
Cost of Service Transfers		5,239,853		5,709,734		5,765,557		8,046,304		6,422,230		6,550,675		6,681,688		6,815,322
Franchise Fee		1,846,319		2,070,942		2,070,942		2,191,695		2,272,817		2,356,983		2,432,358		2,509,200
Return on Investment Fee		1,292,424		1,449,659		1,449,659		1,534,187		1,590,972		1,649,888		1,702,650		1,756,440
Revenue Funded Capital		9,729,970		10,200,759		10,200,759		17,058,703		11,937,351		13,346,437		10,554,609		9,887,522
Impact Fee Project Revenue Funding		2,725,000		3,500,000		3,500,000		3,500,000		3,000,000		2,725,000		2,725,000		3,500,000
Debt Service		10,901,425		10,835,105		10,835,105		10,239,818		12,267,879		14,261,893		16,809,008		18,356,436
Total Expenditures	\$	46,037,557	\$		\$		\$	62,959,497	\$		\$	61,225,951	\$	61,647,090	\$	63,981,532
Net Income	\$	1,142,470	\$	998,288	\$	1,122,476	\$	-	\$	286,381	\$	-	\$	-	\$	-
Ending Fund Balance	\$	23,582,745	\$	24,581,033	\$	24,705,221	\$	24,893,205	\$	25,179,586	\$	23,498,934	\$	23,056,725	\$	21,973,167
Rate Increase		-2%		0%		0%		0%		0%		0%		0%		0%
Target Reserves																
Wrking Cptl/ Op Reserve Target - 33%	\$	15,135,635	\$	16,849,716	\$	16,545,358	\$	18,660,656	\$	18,880,306	\$	20,129,080	\$	20,267,537	\$	21,035,024
Wrking Cptl/ Op Reserve Target - 50%	\$	22,703,453	\$	25,274,574	\$	24,818,037	\$	27,990,985	\$	28,320,459	\$	30,193,620	\$	30,401,305	\$	31,552,536
Impact Fee Reserve	\$	14,789,942	\$	15,085,741	\$	15,085,741	\$	15,387,455	\$	15,695,204	\$	16,009,109	\$	16,329,291	\$	16,655,877
Development Plan Lines	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	-	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000

Wastewater Five Year Forecast

Wastewater & Drainage Fund	Actual 2021	Adopted 2022	Estimate 2022	Proposed 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
Beginning Fund Balance	\$ 15,305,922	\$ 15,455,340	\$ 15,455,340	\$ 24,812,688	\$ 15,624,183	\$ 17,260,121	\$ 16,665,653	\$ 15,195,242
Resources								
Minimum Charge	\$ 5,640,749	\$ 6,202,831	\$ 5,568,625	\$ 6,377,474	\$ 6,729,674	\$ 6,923,865	\$ 7,126,367	\$ 7,333,426
Volumetric Charge	18,057,425	19,856,790	19,564,166	22,782,960	24,787,282	26,471,664	28,136,261	29,041,951
Sewer Miscellaneous Revenue	2,317,483	2,679,695	2,442,738	2,843,929	2,889,828	2,936,645	2,749,398	2,798,105
Cost Participation	-	-	9,000,000	13,648,000	-	-	-	-
Impact Fees	4,270,000	4,270,000	4,270,000	4,270,000	4,270,000	4,270,000	4,270,000	4,270,000
Drainage	5,168,014	5,638,696	6,030,856	6,287,091	6,863,052	7,066,780	7,276,620	7,492,755
Total Revenues	\$ 35,453,671	\$ 38,648,012	\$ 46,876,386	\$ 56,209,454	\$ 45,539,835	\$ 47,668,953	\$ 49,558,646	\$ 50,936,238
Use of Reserves	-	-	-	10,188,506	-	594,468	1,470,411	3,232,081
Total Resources	\$ 35,453,671	\$ 38,648,012	\$ 46,876,386	\$ 66,397,960	\$ 45,539,835	\$ 48,263,421	\$ 51,029,057	\$ 54,168,319
Expenditures								
Personnel	\$ 8,050,103	\$ 8,881,839	\$ 8,557,682	\$ 8,699,786	\$ 8,896,230	\$ 9,097,276	\$ 9,303,036	\$ 9,513,626
Operating Expenditures	6,487,057	7,437,125	7,197,176	8,225,155	8,039,231	8,200,016	8,364,016	8,531,297
Cost of Service Transfers	5,378,410	5,907,049	5,770,292	8,473,931	7,630,773	7,790,974	7,954,605	8,121,744
Franchise Fee	1,240,655	1,302,981	1,256,640	1,458,022	1,575,848	1,669,776	1,763,131	1,818,769
Return on Investment Fee	868,458	912,087	879,648	1,020,615	1,103,093	1,168,844	1,234,192	1,273,138
Revenue Funded Capital	6,259,700	5,390,309	5,782,469	29,641,759	6,508,226	6,172,470	6,090,679	6,947,713
Impact Fee Project Revenue Funding	500,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Debt Service	6,519,870	7,825,131	7,825,131	8,628,692	9,900,496	13,914,066	16,069,397	17,712,032
Total Expenditures	\$ 35,304,253	\$ 37,906,521	\$ 37,519,037	\$ 66,397,960	\$ 43,903,897	\$ 48,263,421	\$ 51,029,057	\$ 54,168,319
Net Income	\$ 149,418	\$ 741,491	\$ 9,357,348	\$ -	\$ 1,635,938	\$ -	\$ -	\$ -
Rate Increase	0%	0%	0%	0%	3%	3%	3%	0%
Ending Fund Balance	\$ 15,455,340	\$ 16,196,831	\$ 24,812,688	\$ 15,624,183	\$ 17,260,121	\$ 16,665,653	\$ 15,195,242	\$ 11,963,161
Target Reserves								
Wrking Cptl/ Op Reserve Target - 28%	\$ 9,672,398	\$ 10,385,348	\$ 10,279,188	\$ 11,986,290	\$ 12,028,465	\$ 13,222,855	\$ 13,980,564	\$ 14,840,635
Wrking Cptl/ Op Reserve Target - 39%	\$ 13,541,357	\$ 14,539,488	\$ 14,390,864	\$ 16,780,807	\$ 16,839,851	\$ 18,511,997	\$ 19,572,789	\$ 20,776,889
Development Plan Lines	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	-	\$ 1,000,000	\$ 1,000,000	\$	\$ 1,000,000

Electric Five Year Forecast

Resources	Electric Fund	Actual 2021	Adopted 2022	Estimate 2022	Proposed 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
Base Rate Revenues \$ 92,191,740 \$ 90,871,619 \$ 94,804,989 \$ 95,755,542 \$ 97,550,528 \$ 99,988.876 \$ 100,630,494 \$ 102,307,354 \$ ECA Revenues \$ 50,307,5553 \$ 54,894,505 \$ 51,999,687 \$ 51,629,333 \$ 50,524,816 \$ 40,399,116 \$ 41,456,871 \$ 42,437,821 \$ 43,157,098 \$ 100,630,442 \$ 42,437,821 \$ 43,157,098 \$ 100,630,442 \$ 42,437,821 \$ 43,157,098 \$ 100,630,442 \$ 42,437,821 \$ 43,157,098 \$ 100,630,442 \$ 42,437,821 \$ 43,157,098 \$ 100,630,442 \$ 42,437,821 \$ 43,157,098 \$ 140,243,033 \$ 133,033,306 \$ 131,770,966 \$ 130,154,248 \$ 100,630,442 \$ 42,437,821 \$ 42,437,821 \$ 42,437,821 \$ 43,157,098 \$ 140,243,033 \$ 130,333,06 \$ 131,770,966 \$ 130,154,248 \$ 100,630,442 \$ 66,671,243 \$ 140,243,033 \$ 130,333,06 \$ 131,770,966 \$ 130,154,248 \$ 100,680,442 \$ 66,671,243 \$ 140,243,033 \$ 135,689,646 \$ 380,342,856 \$ 378,915,023 \$ 136,660,675 \$ 375,595,647 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,342,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,42,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,42,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,42,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,42,856 \$ 378,915,023 \$ 144,760,436 \$ 385,136,934 \$ 375,896,416 \$ 380,42,856 \$ 378,915,023 \$ 144,760,436 \$ 380,434,435 \$ 144,760,436 \$ 380,434,435 \$ 380,434,435 \$ 380,434,435 \$ 380,434,4	Beginning Fund Balance	\$ 111,161,588	\$ 119,498,711	\$ 119,498,711	\$ 136,994,639	\$ 122,125,964	\$ 112,774,387	\$ 115,378,843	\$ 124,061,653
ECA Revenues									
Non-rate Revenues 61,857,495 60,912,753 76,126,933 50,524,916 40,398,116 41,466,871 42,437,821 43,157,098 Data Center Revenue 138,885,965 21,293,023 57,349,601 52,550,029 35,682,223 30,675,079 28,791,494 26,671,528 20,671,528		\$	\$	\$	\$	\$	\$	\$	\$
Data Center Revenue 138.85-65 19.192.120 28.192.120 148.594.809 140.243.039 31.033.306 131.770.906 30.514.2248 25.505.029 36.681.223 30.675.079 28.791.494 26.771.528 25.505.029 36.681.223 30.675.079 28.791.494 26.771.528 25.505.029 36.681.223 30.675.079 28.791.494 26.771.528 25.505.029 36.681.223 30.675.079 28.791.494 26.771.528 25.505.029 36.681.223 30.675.079 28.791.494 26.771.528 27.528.223 27.5									
DEC Revenue		61,857,495							
Total Resources		-							
Use of Reserves S 343,861,736 S 245,728,920 S 308,517,839 S 414,780,436 S 385,136,934 S 375,896,416 S 380,342,856 S 378,915,023 S 278,915,023 S 278,91									
Total Resources		\$ 343,861,736	\$ 245,728,920	\$ 308,517,839	\$	\$	\$ 375,896,416	\$ 380,342,856	\$ 378,915,023
Expenditures		 -	-	-			-	-	
Purchase Power S	Total Resources	\$ 343,861,736	\$ 245,728,920	\$ 308,517,839	\$ 414,780,436	\$ 385,136,934	\$ 375,896,416	\$ 380,342,856	\$ 378,915,023
DEC Fuel 29,679,458 12,752,429 38,220,433 37,052,865 24,804,038 21,269,376 20,305,035 18,804,056 Purchase Power - Data Center 15,358,957 21,803,750 127,603,332 111,9183,792 112,708,104 111,570,807 110,438,682 12,752,622 Personnel 18,176,508 19,182,169 22,102,442 22,574,304 23,095,727 23,681,742 24,275,622 Personnel 21,474,292 20,102,832 22,394,234 24,255,765 24,740,880 25,235,698 25,740,412 26,138,288 24,245,765 24,740,880 25,235,698 25,740,412 26,138,288 24,245,740,412 24,275,622 24,740,880 25,235,698 25,740,412 26,138,288 24,245,740,412 24,275,622 24,740,880 25,235,698 25,740,412 26,138,288 24,245,740,412 24,245,595 24,740,880 25,235,698 25,740,412 26,138,288 24,245,740,412 24,245,138,245 24,245,595 24,440,840 24,245,445 24	Expenditures								
Purchase Power - Data Center 15,358,957 21,803,750 127,603,332 119,183,792 112,708,104 111,570,807 110,438,682 Transmission of Power 18,776,508 19,182,169 19,182,169 22,102,442 22,574,304 23,095,727 23,681,742 24,275,262 24,275,2	Purchase Power	\$ 165,630,884	\$ 59,762,599	\$ 71,984,424	\$ 70,149,198	\$ 59,525,061	\$ 56,295,550	\$ 57,898,107	\$ 59,118,778
Transmission of Power	DEC Fuel	29,679,458	12,752,429	38,220,433	37,052,865	24,804,038	21,269,376	20,305,035	18,804,056
Personnel 18,147,292 20,102,832 22,394,234 24,255,765 24,740,880 25,235,698 25,740,412 26,138,288 O&M 9,414,352 15,483,810 15,354,758 19,186,910 19,541,030 19,909,109 22,727,733 23,425,595 Cost of Service Transfers 17,680,887 16,686,207 16,766,940 15,454,928 16,169,448 16,868,765 15,102,737 15,618,212 ROLS Franchise Fee 21,635,624 20,039,192 20,844,943 21,406,229 20,981,442 21,261,461 21,581,052 21,897,179 ROLS Franchise Fee - Data Center 2390,356 2,390,356 13,973,708 12,680,540 11,969,388 11,844,285 11,719,752 NON DEC Debt Service 37,274,555 41,689,931 44,784,963 45,136,723 47,616,284 47,373,913 43,871,632 45,491,507 DEC Debt 17,285,053 17,294,941 17,294,941 17,308,336 17,320,115 17,304,869 17,336,504 17,355,532 Revenue Funded Capital 535,524,613 \$240,743,423 \$291,021,911 \$414,780,436 \$385,136,934 \$373,291,960 \$371,660,046 \$374,282,843 Net Income \$8,337,123 \$4,985,497 \$17,495,928 \$-\$\$\$\$-\$\$\$\$2,604,456 \$8,682,810 \$4,632,180 Average Residential Bill Increase 0.00% 0	Purchase Power - Data Center	-	15,358,957	21,803,750	127,603,332	119,183,792	112,708,104	111,570,807	110,438,682
O&M 9,414,352 15,483,810 15,354,758 19,186,910 19,541,030 19,909,109 22,727,733 23,425,595 Cost of Service Transfers 17,680,887 16,686,207 16,766,940 15,454,928 16,169,448 16,868,765 15,102,737 15,618,217 ROI & Franchise Fee 21,635,624 20,039,192 20,844,943 21,406,229 20,981,442 21,261,461 21,581,052 21,897,179 ROI & Franchise Fee - Data Center - 2,390,356 2,390,356 13,973,708 12,680,540 11,999,388 11,844,285 11,719,752 NON DEC Debt Service 37,274,555 41,689,931 44,784,963 45,136,723 47,616,284 47,373,913 43,871,632 45,491,507 DEC Debt Service 17,285,053 17,294,941 17,294,941 17,308,336 17,320,115 17,304,869 17,336,504 17,355,532 Revenue Funded Capital - - - 1,150,000 - - - - - - - - - - - - -	Transmission of Power	18,776,508	19,182,169	19,182,169	22,102,442	22,574,304	23,095,727	23,681,742	24,275,262
Cost of Service Transfers	Personnel	18,147,292	20,102,832	22,394,234	24,255,765	24,740,880	25,235,698	25,740,412	26,138,288
ROI & Franchise Fee Pata Center 21,635,624 20,039,192 20,844,943 21,406,229 20,981,442 21,261,461 21,581,052 21,897,179 ROI & Franchise Fee - Data Center 23,90,356 23,90,356 13,973,708 12,680,540 11,969,388 11,844,285 11,719,752 NON DEC Debt Service 37,274,555 41,689,931 44,784,963 45,136,723 47,616,284 47,373,913 43,871,632 45,491,507 DEC Debt Revenue Funded Capital 17,284,941 17,294,941 17,294,941 17,308,336 17,320,115 17,304,869 17,336,504 17,355,532 Revenue Funded Capital 2	O&M	9,414,352	15,483,810	15,354,758	19,186,910	19,541,030	19,909,109	22,727,733	23,425,595
ROI & Franchise Fee - Data Center NON DEC Debt Service STATE	Cost of Service Transfers	17,680,887	16,686,207	16,766,940	15,454,928	16,169,448	16,868,765	15,102,737	15,618,212
NON DEC Debt Service 37,274,555 41,689,931 44,784,963 45,136,723 47,616,284 47,373,913 43,871,632 45,491,507 DEC Debt 17,285,053 17,294,941 17,294,941 17,308,336 17,320,115 17,304,869 17,336,504 17,355,532 Revenue Funded Capital	ROI & Franchise Fee	21,635,624	20,039,192	20,844,943	21,406,229	20,981,442	21,261,461	21,581,052	21,897,179
DEC Debt 17,285,053 17,294,941 17,294,941 17,308,336 17,320,115 17,304,869 17,336,504 17,355,532 17,304,869 17,336,504 17,355,532 17,304,869 17,336,504 17,355,532 17,304,869 17,304,869 17,336,504 17,355,532 17,304,869 17,304,869 17,336,504 17,355,532 17,406,046 17,304,869 17,30	ROI & Franchise Fee - Data Center	-	2,390,356	2,390,356	13,973,708	12,680,540	11,969,388	11,844,285	11,719,752
Revenue Funded Capital Total Expenditures \$ 335,524,613 \$ 240,743,423 \$ 291,021,911 \$ 414,780,436 \$ 385,136,934 \$ 373,291,960 \$ 371,660,046 \$ 374,282,843 \$ Net Income \$ 8,337,123 \$ 4,985,497 \$ 17,495,928 \$ - \$ - \$ 2,604,456 \$ 8,682,810 \$ 4,632,180 \$ Average Residential Bill Increase 0.0% 0.0% 0.0% 0.0% 5.0% 5.0% 2.0% 0.0%		37,274,555	41,689,931	44,784,963		47,616,284	47,373,913	43,871,632	45,491,507
Total Expenditures \$ 335,524,613 \$ 240,743,423 \$ 291,021,911 \$ 414,780,436 \$ 385,136,934 \$ 373,291,960 \$ 371,660,046 \$ 374,282,843 Net Income \$ 8,337,123 \$ 4,985,497 \$ 17,495,928 \$ - \$ - \$ 2,604,456 \$ 8,682,810 \$ 4,632,180 Average Residential Bill Increase Energy Cost Adjustment (ECA) \$/kWh 0.0% 0.0% 0.0% 5.0% 5.0% 2.0% 0.0466 Working Capital Operating Reserve 26,841,969 19,259,474 23,281,753 33,182,435 30,810,955 29,863,357 29,732,804 29,942,627 Operating Reserve 92,656,742 105,224,734 113,712,886 88,943,529 81,963,432 85,515,486 94,328,850 98,751,206 Ending Fund Balance \$ 119,498,711 \$ 124,484,208 \$ 136,994,639 \$ 122,125,964 \$ 112,774,387 \$ 115,378,843 \$ 124,061,653 \$ 128,693,834 Wirking Cptl/ Op Reserve Target - 46% \$ 154,341,322 \$ 102,528,995 \$ \$122,692,495 \$ \$125,673,562 \$ \$116,505,397 \$ \$114,362,655 \$ \$114,192,679 \$ \$115,977,228 <td>DEC Debt</td> <td>17,285,053</td> <td>17,294,941</td> <td>17,294,941</td> <td>17,308,336</td> <td>17,320,115</td> <td>17,304,869</td> <td>17,336,504</td> <td>17,355,532</td>	DEC Debt	17,285,053	17,294,941	17,294,941	17,308,336	17,320,115	17,304,869	17,336,504	17,355,532
Net Income \$ 8,337,123 \$ 4,985,497 \$ 17,495,928 - \$ - \$ 2,604,456 \$ 8,682,810 \$ 4,632,180 Average Residential Bill Increase Energy Cost Adjustment (ECA) \$/kWh 0.0% 0.0% 0.0% 5.0% 5.0% 2.0% 0.0% Working Capital Operating Reserve Ending Fund Balance 26,841,969 19,259,474 23,281,753 33,182,435 30,810,955 29,863,357 29,732,804 29,942,627 Operating Reserve Ending Fund Balance 92,656,742 105,224,734 113,712,886 88,943,529 81,963,432 85,515,486 94,328,850 98,751,206 Ending Fund Balance \$ 119,498,711 \$ 124,484,208 \$ 136,994,639 \$ 122,125,964 \$ 112,774,387 \$ 115,378,843 \$ 124,061,653 \$ 128,693,834 Target Reserves Wriking Cptl// Op Reserve Target - 46% \$ 154,341,322 \$ 102,528,995 \$ 122,692,495 \$ 125,673,562 \$ 116,505,397 \$ 114,362,655 \$ 114,192,679 \$ 115,977,228	Revenue Funded Capital	-	-	-	1,150,000	-	-	-	-
Average Residential Bill Increase Energy Cost Adjustment (ECA) \$/kWh 0.0% 0.0% 0.0% 5.0% 5.0% 2.0% 0.0% 0.0% Working Capital Operating Reserve 26,841,969 92,656,742 19,259,474 105,224,734 23,281,753 113,712,886 33,182,435 88,943,529 30,810,955 81,963,432 29,863,357 85,515,486 29,732,804 94,328,850 29,942,627 98,751,206 Ending Fund Balance \$ 119,498,711 \$ 124,484,208 \$ 136,994,639 \$ 122,125,964 \$ 112,774,387 \$ 115,378,843 \$ 124,061,653 \$ 128,693,834 Target Reserves Wriking Cptl/ Op Reserve Target - 46% \$ 154,341,322 \$ 102,528,995 \$ 122,692,495 \$ 125,673,562 \$ 116,505,397 \$ 114,492,675 \$ 114,192,679 \$ 115,977,228	Total Expenditures	\$ 335,524,613	\$ 240,743,423	\$ 291,021,911	\$ 414,780,436	\$ 385,136,934	\$ 373,291,960	\$ 371,660,046	\$ 374,282,843
Energy Cost Adjustment (ECA) \$/kWh \$ 0.0341 \$ 0.0341 \$ 0.0341 \$ 0.0341 \$ 0.0341 \$ 0.0346 \$ 0.0466 Working Capital 26,841,969 19,259,474 23,281,753 33,182,435 30,810,955 29,863,357 29,732,804 29,942,627 Operating Reserve 92,656,742 105,224,734 113,712,886 88,943,529 81,963,432 85,515,486 94,328,850 98,751,206 Ending Fund Balance \$ 119,498,711 \$ 124,484,208 \$ 136,994,639 \$ 122,125,964 \$ 112,774,387 \$ 115,378,843 \$ 124,061,653 \$ 128,693,834 Target Reserves Wriking Cptl/ Op Reserve Target - 46% \$ 154,341,322 \$ 102,528,995 \$ 122,692,495 \$ 125,673,562 \$ 116,505,397 \$ 114,362,655 \$ 114,192,679 \$ 115,977,228	Net Income	\$ 8,337,123	\$ 4,985,497	\$ 17,495,928	\$ -	\$ -	\$ 2,604,456	\$ 8,682,810	\$ 4,632,180
Working Capital 26,841,969 19,259,474 23,281,753 33,182,435 30,810,955 29,863,357 29,732,804 29,942,627 Operating Reserve 92,656,742 105,224,734 113,712,886 88,943,529 81,963,432 85,515,486 94,328,850 98,751,206 Ending Fund Balance \$ 119,498,711 \$ 124,484,208 \$ 136,994,639 \$ 122,125,964 \$ 112,774,387 \$ 115,378,843 \$ 124,061,653 \$ 128,693,834 Target Reserves Wrking Cptl/ Op Reserve Target - 46% \$154,341,322 \$102,528,995 \$122,692,495 \$125,673,562 \$116,505,397 \$114,362,655 \$114,192,679 \$115,977,228	Average Residential Bill Increase	0.0%	0.0%	0.0%	0.0%	5.0%	5.0%	2.0%	0.0%
Operating Reserve 92,656,742 105,224,734 113,712,886 88,943,529 81,963,432 85,515,486 94,328,850 98,751,206 Ending Fund Balance \$ 119,498,711 \$ 124,484,208 \$ 136,994,639 \$ 122,125,964 \$ 112,774,387 \$ 115,378,843 \$ 124,061,653 \$ 128,693,834 Target Reserves Wriking Cptl/ Op Reserve Target - 46% \$154,341,322 \$102,528,995 \$122,692,495 \$125,673,562 \$116,505,397 \$114,362,655 \$114,192,679 \$115,977,228	Energy Cost Adjustment (ECA) \$/kWh	\$ 0.0341	\$ 0.0341	\$ 0.0341	\$ 0.0341	\$ 0.0395	\$ 0.0452	\$ 0.0476	\$ 0.0466
Ending Fund Balance \$ 119,498,711 \$ 124,484,208 \$ 136,994,639 \$ 122,125,964 \$ 112,774,387 \$ 115,378,843 \$ 124,061,653 \$ 128,693,834 Target Reserves Wrking Cptl/ Op Reserve Target - 46% \$154,341,322 \$102,528,995 \$122,692,495 \$125,673,562 \$116,505,397 \$114,362,655 \$114,192,679 \$115,977,228	Working Capital	26,841,969	19,259,474	23,281,753	33,182,435	30,810,955	29,863,357	29,732,804	29,942,627
Target Reserves Wrking Cptl/ Op Reserve Target - 46% \$154,341,322 \$102,528,995 \$122,692,495 \$125,673,562 \$116,505,397 \$114,362,655 \$114,192,679 \$115,977,228	Operating Reserve	92,656,742	105,224,734	113,712,886	88,943,529	81,963,432	85,515,486	94,328,850	98,751,206
Wirking Cptl/ Op Reserve Target - 46% \$154,341,322 \$102,528,995 \$122,692,495 \$125,673,562 \$116,505,397 \$114,362,655 \$114,192,679 \$115,977,228	Ending Fund Balance	\$ 119,498,711	\$ 124,484,208	\$ 136,994,639	\$ 122,125,964	\$ 112,774,387	\$ 115,378,843	\$ 124,061,653	\$ 128,693,834
Wirking Cptl/ Op Reserve Target - 46% \$154,341,322 \$102,528,995 \$122,692,495 \$125,673,562 \$116,505,397 \$114,362,655 \$114,192,679 \$115,977,228	Target Reserves								
		\$154,341,322	\$102,528,995	\$122,692,495	\$125,673,562	\$116,505,397	\$114,362,655	\$114,192,679	\$115,977,228
		\$231,511,983	\$153,793,493	\$184,038,742	\$188,510,343	\$174,758,095	\$171,543,983	\$171,289,018	\$173,965,842

^{*}Reserve targets exclude Data Center Purchase Power, Return on Investment and Franchise Fee

^{*}Staff will monitor expenses through the remainder of the fiscal year to anticipate the need for a budget amendment

Solid Waste Five Year Forecast

Solid Waste	Actual		Adopted		Estimate	Г	Proposed		Forecast		Forecast		Forecast		Forecast
John Waste	2021		2022		2022	_	2023	L	2024		2025	_	2026		2027
Beginning Fund Balance	6,817,677		6,629,830		6,629,830		10,453,241		8,719,161		7,942,618		7,332,112		8,597,287
Resources															
Rate Revenues	\$ 32,453,546	5	31,971,502	\$	31,588,838	\$	33,411,939	\$	34,455,614	\$	35,589,596	5	36,693,232	5	37,826,575
Wholesale Agreements	4,404,073		6,238,067		6,238,067		4,725,373		4,819,880		4,916,278		5,014,604		5,114,896
Non-rate Revenues	1,199,018		1,671,824		1,794,911		1,733,951		1,347,348		1,362,240		1,378,921		1,257,760
Total Revenues	38,056,637		39,881,393		39,621,816		39,871,262		40,622,843		41,868,114		43,086,756		44,199,231
Use of Reserves	 4,241,924		-		-		1,734,079		776,543		610,506		-		
Total Resources	\$ 42,298,562	\$	39,881,393	\$	39,621,816	\$	41,605,342	\$	41,399,386	\$	42,478,620	\$	43,086,756	\$	44,199,231
Expenditures															
Personnel Serivces	\$ 10,710,066	\$	11,552,240	\$	11,290,299	5	12,216,027	\$	12,582,508	\$	12,959,984	5	13,348,783	\$	13,749,247
Materials & Supplies	341,096		767,522		738,301		643,767		656,642		669,775		683,171		696,834
Maintenance and Repair	210,416		295,901		306,237		216,516		220,846		225,263		229,769		234,364
Insurance	456,611		295,935		463,386		688,750		702,525		716,576		730,907		745,525
Miscellaneous Expense	38,708		66,320		49,110		66,320		67,646		68,999		70,379		71,787
Operations	5,639,698		7,381,496		6,230,088		7,170,459		6,609,325		6,741,511		6,876,341		7,013,868
Cost of Service Transfers	4,963,750		5,974,266		5,974,266		5,957,807		6,076,963		6,198,502		6,322,472		6,448,922
Fixed Assets	705,187		1,074,648		1,176,188		1,106,887		1,129,025		1,151,606		1,174,638		1,198,131
Vehicle Replacement	3,327,000		1,397,000		1,397,000		3,690,000		3,000,000		3,000,000		3,000,000		3,000,000
Revenue Funded Capital	6,380,000		40,031		40,031		2,045,000		1,310,000		-		231,525		-
Cell Construction							1,500,000		1,500,000		3,000,000		1,500,000		1,500,000
Closure/Post Closure	702,648		719,000		719,000		735,710		752,631		769,942		787,650		805,766
Debt Service	6,933,812		5,690,617		5,690,617		3,897,501		5,068,493		5,196,983		5,031,285		5,011,650
Franchise Fees/Administrative Cost	1,889,570		1,911,728		1,911,728		1,670,597		1,722,781		1,779,480		1,834,662		1,891,329
Total Expenditures	\$ 42,298,563	\$	37,166,704	\$	35,986,251	\$	41,605,342	\$	41,399,386	\$	42,478,620	\$	41,821,582	\$	42,367,422
Net Income	\$ (1)	\$	2,714,689	5	3,635,565	5	-	\$	-	5	-	5	1,265,175	\$	1,831,809
Rate Increase	0		0		0		0		0		0		0		0
Working Capital	3,383,885		2,973,336		2,878,900		3,328,427		3,311,951		3,398,290		3,345,727		3,389,394
Operating Fund Reserve	3,433,791		6,559,029		7,574,341		5,390,734		4,630,667		3,933,822		5,251,560		7,039,702
Ending Fund Balance	6,817,676		9,532,365		10,453,241		8,719,161		7,942,618		7,332,112		8,597,287		10,429,095
Target Reserves															
Wrking Cptl/ Op Reserve Target - 14%	5,921,799		5,203,339		5,038,075		5,824,748		5,795,914		5,947,007		5,855,021		5,931,439
Wrking Cptl/ Op Reserve Target - 18%	7,613,741		6,690,007		6,477,525		7,488,962	l	7,451,890		7,646,152		7,527,885		7,626,136

Rate Change History

	Rate Increases/(Decreases)													
Utility	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023						
Electric	4.50%	4.50%	-1.20%	-3.50%	0	0	0	0						
Water	6.30%	4.30%	0	0	0	-2.00%	0	0						
Wastewater	2.70%	1.80%	0	-5.00%	0	0	0	0						
Solid Waste	2.40%	4.00%	0	-12.00%	-12.00%	-5.00%	0	0						

Since FY 2018, the City's continued emphasis on financial transparency and cost containment has resulted in **no rate increases** for City of Denton Utilities.



Proposed Capital Budget

FY 2022-23 Capital Budget Development Process

Date	Action
December	CIP Budget Kickoff
January	Finance meetings with departments to review CIP process.
February	Finance reviewed the project submissions.
March/April	Interdepartmental meetings to review projects across departments. Budget staff prepared draft CIP budget document
May/June	Draft CIP budget document presented to CMO and Executive Staff containing all projects, recommended funding sources, and project status.
June/July	PUB / Council Workshops
August	Council Workshop
September	City Council adopts Annual Program of Services, First Year of CIP, tax rate, approves utility rates

FY 2022-23 Preliminary Capital Budget Book

Structure

- Introductory Information (Pages 2 14)
- Summary Pages (Pages 15 19)
 - 2022-23 Preliminary Capital Budget Summary
 - General Government
 - Utility / Enterprise
 - 2019 Bond Program Timeline
 - Future Bond Election Projects
- Department Pages (Pages 20 160)
 - A summary of project expenditures and revenue sources by category.
 - A breakdown of projects with each project's 5-year budget forecast.
 - Individual project details.

5-Year CIP Expenditure & Funding

General Government Summary - CIP Book (Page 16)

	20	022-23	20	23-24	20	24-25	202	25-26	20	026-27	7	ΓOTAL
2019 Bond Election (Proposition 1) - Streets	\$	34,355	\$	35,600	\$	18,900	\$	-	\$	-	\$	88,855
General Government - Fleet		1,300		650		-		-		-		1,950
General Government - Fleet (Vehicle Additions)		1,660		2,500		-		-		-		4,160
General Government - Fleet (Vehicle Replacements)		3,802		4,956		4,396		5,564		3,342		22,060
General Government - Finance		2,000		4,500		4,500		-		-		11,000
General Government - Facilities		19,023		5,149		5,390		5,878		20,270		55,710
General Government - Parks		1,550		1,114		1,207		1,756		817		6,444
General Government – Streets & Traffic		19,268		10,023		10,498		10,948		11,448		62,185
General Government - Drainage		1,500		-		-		-		-		1,500
General Government - Technology Services		1,585		6,763		3,219		3,943		2,234		17,745
Total Proposed Capital Projects	\$	86,043	\$	71,255	\$	48,110	\$	28,089	\$	38,111	\$	271,609
Revenue Funded	\$	6,762	\$	6,325	\$	6,909	\$	7,431	\$	7,176	\$	34,603
Impact Fees		12,500		3,675		3,850		4,000		4,200		28,225
General Obligation Bonds		34,355		35,600		18,900		0		0		88,855
Certificates of Obligation		32,426		25,655		18,451		16,658		26,735		119,926
Total Proposed New Funding	\$	86,043	\$	71,255	\$	48,110	\$	28,089	\$	38,111	\$	271,609

Total Current Appropriated

214,125

General Government Total \$ 300,168

5-Year CIP Expenditure & Funding

Utility/Enterprise Fund Summary - CIP Book (Page 17)

	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
Electric	\$ 79,723	\$ 46,384	\$ 33,895 \$	41,500	\$ 23,861	\$ 225,363
Water	54,031	47,230	57,300	37,851	26,953	223,365
Wastewater	70,576	72,070	40,684	32,040	23,609	238,978
Solid Waste	23,235	8,810	6,450	9,732	4,500	52,727
Airport	2,220	-	-	-	-	2,220
Total Proposed Capital Projects	\$ 229,784	\$ 174,495	\$ 138,329	121,123	\$ 78,922	\$ 742,653
Certificates of Obligation	\$ 164,817	\$ 143,496	\$ 103,265 \$	88,232	\$ 50,533	\$ 550,343
Revenue Funded Capital	21,038	18,909	20,707	16,582	17,388	94,624
Cost Participation	33,248	2,650	5,600	6,650	1,220	49,368
Impact Fee Funding	3,750	3,250	3,250	3,250	3,250	16,750
Vehicle Replacement Fund	6,932	6,189	5,507	6,409	6,531	31,568
Total Proposed New Funding	\$ 229,784	\$ 174,495	\$ 138,329	121,123	\$ 78,922	\$ 742,653

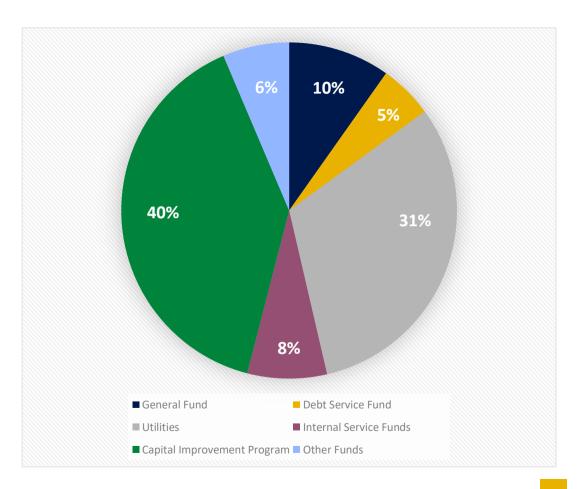
Total Current Appropriated \$ 208,803

Utility / Enterprise Total \$ 438,587



Summary

FY 2022-23 Proposed Budget by Fund -\$1,864,080,121



Tax Bill Impact

Residential Annual Tax and Utility Bill Impact

		Tax Impact		
Fiscal Year	2021	2022	2023 - Proposed	Comments
Tax Rate	\$0.59045	\$0.56568	\$0.55568	
Average Taxable Value	\$259,097	\$275,361	\$307,283*	
Average Tax Bill	\$1,530	\$1,558	\$1,708	\$150 Annual Increase
		Utility Impact		
Water	\$559	\$531	\$531	No Rate Change
Wastewater	\$378	\$378	\$378	No Rate Change
Electric	\$1,334	\$1,334	\$1,334	No Rate Change
Solid Waste	\$246	\$246	\$246	No Rate Change
Average Utility Bill	\$2,517	\$2,489	\$2,489	
Total Average Bill	\$4,047	\$4,047	\$4,197	\$150.00 Annual Increase

August 6, 2022 ID22-251 *Average Home Value *86

Community Engagement Opportunities

- ➤ City Council Meetings (August)
- ➤ City of Denton Budget Webpage (Citizen feedback form)
- ➤ Budget Simulation Tool (Balancing Act)
- ➤ Public Tax Rate and Budget Hearing (September 20, 2022)

Next Steps

- August Follow up on outstanding items from Budget Workshop
- September 20, 2022 Budget and Tax Rate Public Hearings
- September 27, 2022 City Council Adopts Budget, Tax Rate, Rates and Capital Improvement Plan

Questions?