

# Budget Workshop FY 2025-26

Christine Taylor, Assistant City
Manager
August 09, 2025



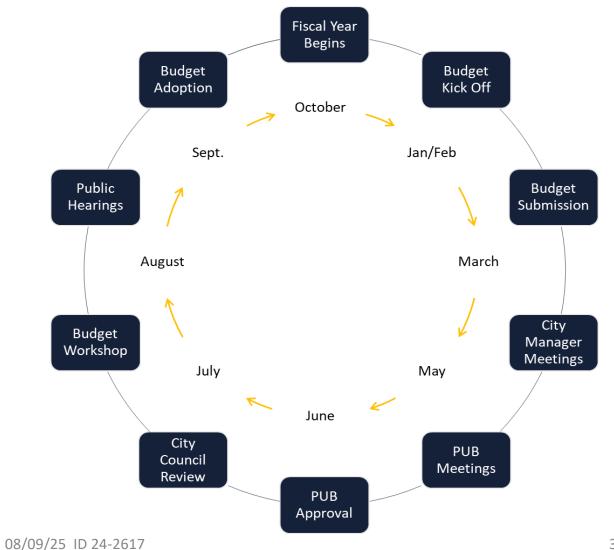
# Agenda

- Budget Process & Structure
- Budget Assumptions
- Tax Rate and Revenue Assumptions
- General Fund Assumptions
- General Fund Operations
- Internal Service and Special Revenue Funds
- Capital Budget
- Next Steps



# **Budget Process**

- Budget Kickoff
- **Budget Submission**
- City Manager Meetings
- **PUB Meetings**
- City Council Review
- **Budget Workshop**
- Public Hearings
- **Budget Adoption**
- October 1 Effective Date





## Budget Methodology & Strategy

#### **Zero-Based Budgeting**

- All spending is justified from a "zero-base" regardless of past allocations.
- Objective: Ensure every dollar provides maximum impact.
- Key Questions:
  - Are we duplicating efforts or resources?
  - Are there activities we should no longer be doing?
  - Where can we improve our existing services?

#### Managed Vacancy Program

- Objective: To generate budgetary savings by strategically freezing open positions.
- Purpose: The program analyzes and prioritizes staffing needs, ensuring resources are allocated to the most critical roles

#### **Budget Task Force**

- Objective: To identify, review, and recommend cost saving measures
- Purpose: A cross functional dedicated team to review departmental budgets to recommend reductions and efficiencies



# Budget Methodology & Strategy

#### **Expected Outcomes:**

#### Improved Financial Health

- Achieve a balanced budget and capture significant savings.
- Increase the City's financial stability and resilience for future challenges.

#### **Enhanced Strategic Alignment**

- Eliminate non-essential or duplicated services and projects.
- Reallocate funds to support high-impact programs and critical services.

#### Increased Transparency & Accountability

- Promote a culture of data-driven decision-making.
- Provide greater clarity and justification for all budgetary expenditures.
- Create a consistent process for reviewing and prioritizing all spending requests, from staffing to programs.



# **Budget Structure**

#### **Fund Accounting**

- Governed by Rules: Our budget structure is guided by governmental accounting principles, regulations, and statutes.
- Core Principle: Fund accounting ensures that revenue and expenditures are tracked together in distinct "self-balancing" units.
- Goal: To demonstrate compliance with legal and regulatory restrictions on how funds can be used.
- City funds:
  - Major funds (governmental and business type): General Fund, Debt Service Fund, Electric Fund, Water Fund, Wastewater Fund, Solid Waste Fund, Airport Fund
  - Special revenue funds: Community Development Block Grant (CDBG), Catalyst, Sustainability Framework, Police Confiscation, Tourist and Convention, Street Improvement, Gas Well Revenues, Park Trusts, Roadway Impact Fees, Tax Increment Reinvestment Zones (TIRZs), Donations
  - Internal service funds: Technology Services, Materials Management, Fleet, Risk Retention, Health Insurance, Facilities, Engineering Services, Customer Service, and Environmental Services



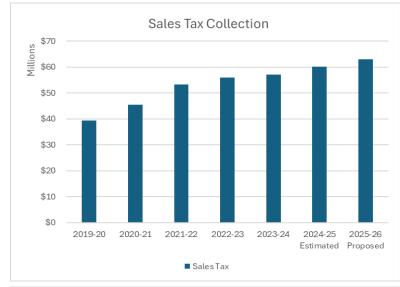
# Financial Assumptions

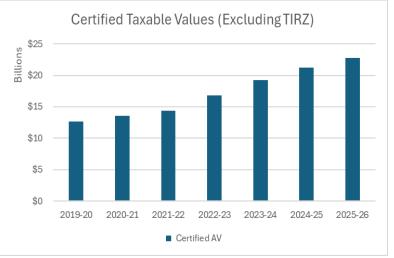
#### Sales Tax:

- FY 2025/26 4.62% increase from 2025 estimates
- FY 2026/27 5.00% average estimated growth

#### Certified Appraised Values (Excluding TIRZ):

- FY 2025/26 Total Certified Appraised Value is \$22.7 billion
- FY 2025/26 7.10% increase over the prior tax year
  - \$599,600,902 in new value added to the tax roll (-50% decrease)
- Assumes 98.5% collection rate







# Financial Assumptions – Fund Balance Targets

#### City's Bond Rating AA+

#### **General Fund**

- Target: 20 -25% of budgeted expenditures and an additional 5% resiliency reserve (20% operating + 5% reserve).
- Purpose: To cover unexpected events, such as unusual financial circumstances, large legal settlements, or emergencies.

#### **Proprietary Funds**

- Target: Comprised of two components
  - Working capital target: minimum of **8%** ending working capital balance (current assets current liabilities).
  - Operating reserve target: Varies per fund, based on expenses and demand volatility.
  - If the balance falls below this level, a 5-year plan is required to replenish the fund.

• Purpose: Operating reserves help minimize rate fluctuations for customers due to unforeseen revenue and expense

variations.

Fund	Target Reserve %	Meets	Will Meet
General Fund	20-25% of expenses	No	Yes, in FY 26-27
Electric	38% - 61% of expenses	No	Yes, in FY 29-30
Wastewater	20% – 31% of expenses	Yes	Yes
Water	25% - 42% of expenses	Yes	Yes
Solid Waste	6% - 10% of expenses	Yes	Yes



# Compensation & Benefits

#### Compensation

**Salary Adjustments:** There are no proposed cost-of-living or merit adjustments for non-civil service employees. As part of Meet and Confer, civil service employees who are eligible and meet the requirements will receive STEP Pay increases. These increases will continue at designated intervals throughout the year.

#### **Employee Benefits**

- **Health Insurance:** The employer-paid premium is increasing by 2.19% over the prior year, bringing the cost to \$1,331 per employee per month. Employee contribution changes will vary based on plan selections, effective in January 2026.
- Retirement Contributions (rate set by TMRS annually)
  - Texas Municipal Retirement System (TMRS): The rate is decreasing from 18.88% to 18.60%.
  - Fire Pension: The rate remains aligned with TMRS at 18.60%.
  - This change represents a city-wide savings of \$400,000

#### Work Schedules:

- Administrative Offices: 4.5-day work week is proposed to be piloted tentative for October 2025
- Fire Department: schedule will move to 48/96 Hours Schedule is tentative for January 2026



## Tax Rate Definitions

#### Rate Definitions:

- Senate Bill 2 Property Tax Reform and Transparency Act, 2019
- Changed Terminology:
  - No-new revenue rate
    - The operations and maintenance portion of the tax rate needed to raise essentially the same maintenance and operations tax revenue as the prior year, less new value and tax ceilings added to the tax roll
- Voter-approval tax rate
  - Limits the operations and maintenance portion of the tax rate increase to 3.5% over the prior year, less new property and tax ceilings added to the tax roll
- (No-new revenue maintenance and operations rate X 1.035) + current debt service rate = Total Tax Rate





## Assessed Values & Tax Rate

Fiscal Year	Certified Assessed Value*	Operations & Maintenance Rate	Debt Service Rate	Total Tax Rate	% Change
2020-21	\$ 13,581,648,271	0.380364	0.210090	0.590454	0.00%
2021-22	14,403,105,063	0.350444	0.215379	0.565823	-4.17%
2022-23	16,764,866,572	0.356432	0.204250	0.560682	-0.91%
2023-24	19,287,823,297	0.354780	0.205902	0.560682	0.00%
2024-25	21,246,581,740	0.334780	0.250640	0.585420	4.48%
2025-26	\$ 22,755,601,832	0.334780	0.260640	0.595420	1.71%

**Proposed Rate** 

#### Proposed Tax Rate:

Operations & Maintenance \$0.334780 (unchanged)

Debt Service \$0.260640 (increase \$0.01)

Total Proposed Tax Rate \$0.595420

 No New Revenue Rate
 \$0.554279/\$100

 Voter Approval Rate
 \$0.612904/\$100

<sup>\*</sup> Excludes TIRZ



# Tax Bill Impact

Proposed: Average Tax Bill Impact: Approximately \$7 per month / \$84 annually

- Increase on the I&S Only
- Rate is per \$100 in assessed value

No New Revenue Rate \$0.554279/\$100 Proposed Rate \$0.595420/\$100 Voter Approval Rate \$0.612904/\$100

Estimated Property Tax Bill	FY 2025	Proposed .01 Increase Increase to I&S only
Average Homestead Residential Value	\$ 378,849	\$ 386,698
O&M Rate	0.33478	0.33478
I&S Rate	0.25064	0.26064
Total Rate	0.58542	0.59542
Tax Bill	\$ 2,218	\$ 2,302
Annual Change (\$)		\$84
Monthly Change (\$)		\$7



## Assessed Values & Debt Service

#### Proposed Debt Tax Rate:

Total I&S Rate	\$0.260640
2023 Bond Program*	\$0.028977
Prior Certificates & Bond Programs	\$0.231663

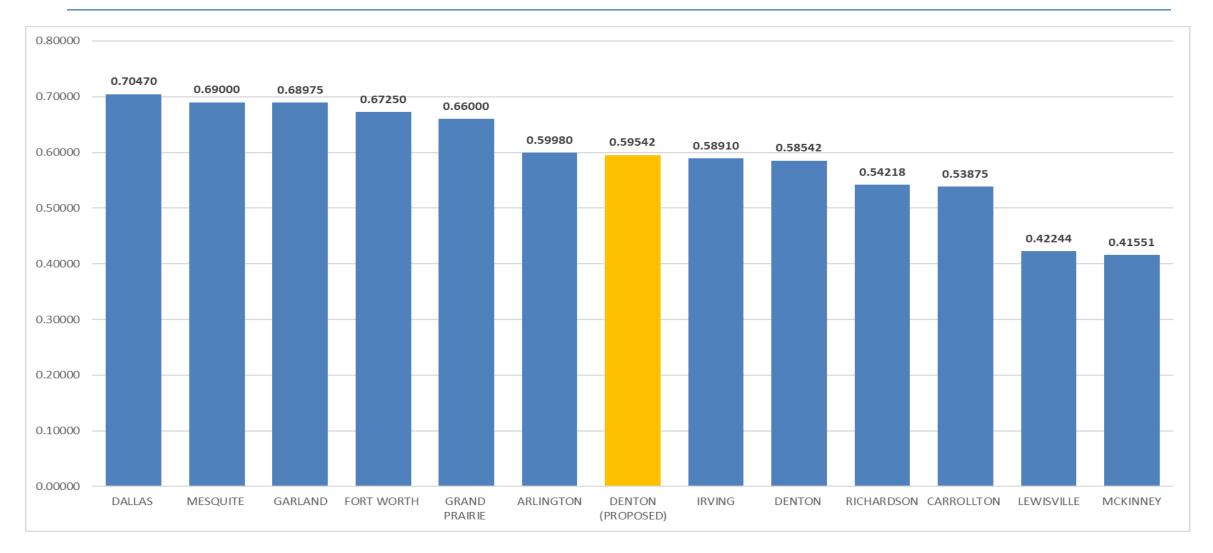
#### Factors Influencing Debt Tax Rate:

- Taxable Value Growth
- Market Rates
- Bond Program Issuance Schedule
- CO Issuance
- Refunding/Refinancing

<sup>\*</sup> Tax rate includes the first two years of the bond program. Staff anticipates the net rate to remain under the \$0.0526 forecast presented to City Council in August 2023.



# Property Tax Rate Comparison



08/09/25 ID 24-2617



Fiscal Year 2025-26

# General Fund - Revenues

	2023-24 ACTUALS	2024-25 BUDGET	2024-25 ESTIMATES	2025-2026 PROPOSED	FY 2026-27 PROJECTED	FY 2027-28 PROJECTED	FY 2028-29 PROJECTED	FY 2029-30 PROJECTED
Beginning Fund Balance	\$ 44,749,871	\$ 44,749,871	\$ 42,353,136	\$ 42,508,217	\$ 42,508,217	\$ 44,646,467	\$ 49,182,379	\$ 53,758,009
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Property Tax	66,281,546	68,879,918	67,804,582	71,889,200	74,172,675	76,397,856	77,925,813	79,484,329
Sales Tax	57,074,842	60,841,793	60,164,000	62,944,986	64,833,336	66,778,336	68,113,903	69,476,181
Other Taxes	566,827	608,330	502,136	566,134	583,118	600,611	612,623	624,876
Licenses and Permits	5,561,811	6,415,806	6,956,839	6,846,632	7,052,031	7,263,592	7,408,864	7,557,042
Franchise Fees & ROI	17,534,987	30,053,643	24,679,488	32,194,374	33,160,205	34,155,011	34,838,112	35,534,874
Fines and Fees	2,525,000	2,106,531	2,527,452	2,528,462	2,604,316	2,682,446	2,736,095	2,790,817
Service Fees	12,420,160	12,108,150	13,020,436	12,832,606	13,252,945	13,650,534	13,923,544	14,202,015
Investment Income	3,567,673	2,352,098	2,742,602	2,742,602	2,697,338	2,778,258	2,833,824	2,890,500
Intergovernmental Revenue	3,530,952	3,197,656	3,169,666	3,571,740	3,678,892	3,789,259	3,865,044	3,942,345
Other Revenues	688,630	305,176	422,332	753,457	741,442	763,685	778,959	794,538
Transfers	16,903,268	20,710,051	20,710,051	21,954,773	22,613,416	23,291,819	23,757,655	24,232,808
Total Revenue	\$ 186,655,696	\$ 207,579,152	\$ 202,699,585	\$ 218,824,966	\$ 225,389,715	\$ 232,151,406	\$ 236,794,435	\$ 241,530,323

08/09/25 ID 24-2617



Fiscal Year 2025-26

# General Fund - Expenditures

2023-24 ACTUALS	2024-25 BUDGET	2024-25 ESTIMATES		2025-26 PROPOSED				FY 2027-28 PROJECTED		FY 2028-29 PROJECTED		FY 2029-30 PROJECTED
\$ 132,516,995	\$ 140,013,012	\$ 142,946,395	\$ 1	151,582,811	\$	154,614,467	\$	157,706,757	\$	160,860,892	\$	164,078,110
4,066,883	5,228,307	4,442,079		4,617,746		4,710,101		4,804,303		4,900,389		4,998,397
1,926,679	2,342,906	2,128,311		2,349,279		2,396,265		2,444,190		2,493,074		2,542,935
3,920,723	4,521,766	4,521,766		3,868,485		3,945,855		4,024,772		4,105,267		4,187,373
2,820,794	3,674,652	3,044,578		2,503,462		2,553,531		2,604,602		2,656,694		2,709,828
23,326,252	23,153,232	20,340,778		25,386,802		25,894,538		26,412,429		26,940,677		27,479,491
661,455	658,319	467,371		477,588		487,140		496,883		506,820		516,957
1,062,502	1,730,579	1,451,450		1,063,450		1,084,719		1,106,413		1,128,542		1,151,112
18,778,627	26,256,380	23,201,776		26,975,343		27,514,850		28,065,147		28,626,450		29,198,979
\$ 189,080,910	\$ 207,579,152	\$ 202,544,503	\$ 2	218,824,966	\$	223,201,465	\$	227,665,495	\$	232,218,805	\$	236,863,181
\$ 42,324,656	\$ 44,749,871	\$ 42,508,217	\$	42,508,217	\$	44,696,467	\$	49,182,379	\$	53,758,009	\$	58,425,151
(2,425,215)	_	155,081		-		2,188,250		4,485,912		4,575,630		4,667,143
22.38%	21.55%	21.00%		19.43%		20.03%		21.60%		23.15%		24.70%
	\$ 132,516,995 4,066,883 1,926,679 3,920,723 2,820,794 23,326,252 661,455 1,062,502 18,778,627 \$ 189,080,910 \$ 42,324,656 (2,425,215)	\$ 132,516,995 \$ 140,013,012 4,066,883 5,228,307 1,926,679 2,342,906 3,920,723 4,521,766 2,820,794 3,674,652 23,326,252 23,153,232 661,455 658,319 1,062,502 1,730,579 18,778,627 26,256,380 \$ 189,080,910 \$ 207,579,152 \$ 42,324,656 \$ 44,749,871	ACTUALS       BUDGET       ESTIMATES         \$ 132,516,995       \$ 140,013,012       \$ 142,946,395         4,066,883       5,228,307       4,442,079         1,926,679       2,342,906       2,128,311         3,920,723       4,521,766       4,521,766         2,820,794       3,674,652       3,044,578         23,326,252       23,153,232       20,340,778         661,455       658,319       467,371         1,062,502       1,730,579       1,451,450         18,778,627       26,256,380       23,201,776         \$ 189,080,910       \$ 207,579,152       \$ 202,544,503         \$ 42,324,656       \$ 44,749,871       \$ 42,508,217         (2,425,215)       -       155,081         22.38%       21.55%       21.00%	\$ 132,516,995 \$ 140,013,012 \$ 142,946,395 \$ 140,666,883 5,228,307 4,442,079 1,926,679 2,342,906 2,128,311 3,920,723 4,521,766 2,820,794 3,674,652 3,044,578 23,326,252 23,153,232 20,340,778 661,455 658,319 467,371 1,062,502 1,730,579 1,451,450 18,778,627 26,256,380 23,201,776 \$ 189,080,910 \$ 207,579,152 \$ 202,544,503 \$ 2	ACTUALS         BUDGET         ESTIMATES         PROPOSED           \$ 132,516,995         \$ 140,013,012         \$ 142,946,395         \$ 151,582,811           4,066,883         5,228,307         4,442,079         4,617,746           1,926,679         2,342,906         2,128,311         2,349,279           3,920,723         4,521,766         4,521,766         3,868,485           2,820,794         3,674,652         3,044,578         2,503,462           23,326,252         23,153,232         20,340,778         25,386,802           661,455         658,319         467,371         477,588           1,062,502         1,730,579         1,451,450         1,063,450           18,778,627         26,256,380         23,201,776         26,975,343           \$ 189,080,910         \$ 207,579,152         \$ 202,544,503         \$ 218,824,966           \$ 42,324,656         \$ 44,749,871         \$ 42,508,217         \$ 42,508,217           (2,425,215)         -         155,081         -           22.38%         21.55%         21.00%         19.43%	ACTUALS       BUDGET       ESTIMATES       PROPOSED         \$ 132,516,995       \$ 140,013,012       \$ 142,946,395       \$ 151,582,811       \$ 4,066,883         \$ 4,066,883       \$ 5,228,307       \$ 4,442,079       \$ 4,617,746         \$ 1,926,679       \$ 2,342,906       \$ 2,128,311       \$ 2,349,279         \$ 3,920,723       \$ 4,521,766       \$ 4,521,766       \$ 3,868,485         \$ 2,820,794       \$ 3,674,652       \$ 3,044,578       \$ 2,503,462         \$ 23,326,252       \$ 23,153,232       \$ 20,340,778       \$ 25,386,802         \$ 661,455       \$ 658,319       \$ 467,371       \$ 477,588         \$ 1,062,502       \$ 1,730,579       \$ 1,451,450       \$ 1,063,450         \$ 18,778,627       \$ 26,256,380       \$ 23,201,776       \$ 26,975,343         \$ 189,080,910       \$ 207,579,152       \$ 202,544,503       \$ 218,824,966       \$         \$ (2,425,215)       \$ 155,081       \$ 151,582,081       \$ 151,582,081       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681       \$ 151,681<	ACTUALS         BUDGET         ESTIMATES         PROPOSED         PROJECTED           \$ 132,516,995         \$ 140,013,012         \$ 142,946,395         \$ 151,582,811         \$ 154,614,467           4,066,883         5,228,307         4,442,079         4,617,746         4,710,101           1,926,679         2,342,906         2,128,311         2,349,279         2,396,265           3,920,723         4,521,766         4,521,766         3,868,485         3,945,855           2,820,794         3,674,652         3,044,578         2,503,462         2,553,531           23,326,252         23,153,232         20,340,778         25,386,802         25,894,538           661,455         658,319         467,371         477,588         487,140           1,062,502         1,730,579         1,451,450         1,063,450         1,084,719           18,778,627         26,256,380         23,201,776         26,975,343         27,514,850           \$ 189,080,910         \$ 207,579,152         \$ 202,544,503         \$ 218,824,966         \$ 223,201,465           \$ 42,324,656         \$ 44,749,871         \$ 42,508,217         \$ 42,508,217         \$ 44,696,467           (2,425,215)         -         155,081         -         2,188,250	ACTUALS         BUDGET         ESTIMATES         PROPOSED         PROJECTED           \$ 132,516,995         \$ 140,013,012         \$ 142,946,395         \$ 151,582,811         \$ 154,614,467         \$ 4,066,883         5,228,307         4,442,079         4,617,746         4,710,101         4,710,101         4,926,679         2,342,906         2,128,311         2,349,279         2,396,265         2,396,265         3,920,723         4,521,766         4,521,766         3,868,485         3,945,855         2,820,794         3,674,652         3,044,578         2,503,462         2,553,531         23,326,252         23,153,232         20,340,778         25,386,802         25,894,538         487,140         1,062,502         1,730,579         1,451,450         1,063,450         1,084,719         18,778,627         26,256,380         23,201,776         26,975,343         27,514,850         \$ 189,080,910         \$ 207,579,152         \$ 202,544,503         \$ 218,824,966         \$ 223,201,465         \$           \$ 42,324,656         \$ 44,749,871         \$ 42,508,217         \$ 42,508,217         \$ 44,696,467         \$           \$ 22,38%         21.55%         21.00%         19.43%         20.03%	ACTUALS         BUDGET         ESTIMATES         PROPOSED         PROJECTED         PROJECTED           \$ 132,516,995         \$ 140,013,012         \$ 142,946,395         \$ 151,582,811         \$ 154,614,467         \$ 157,706,757           4,066,883         5,228,307         4,442,079         4,617,746         4,710,101         4,804,303           1,926,679         2,342,906         2,128,311         2,349,279         2,396,265         2,444,190           3,920,723         4,521,766         4,521,766         3,868,485         3,945,855         4,024,772           2,820,794         3,674,652         3,044,578         2,503,462         2,553,531         2,604,602           23,326,252         23,153,232         20,340,778         25,386,802         25,894,538         26,412,429           661,455         658,319         467,371         477,588         487,140         496,883           1,062,502         1,730,579         1,451,450         1,063,450         1,084,719         1,106,413           18,778,627         26,256,380         23,201,776         26,975,343         27,514,850         28,065,147           \$ 189,080,910         \$ 207,579,152         \$ 202,544,503         \$ 218,824,966         \$ 23,201,465         \$ 27,665,495	ACTUALS         BUDGET         ESTIMATES         PROPOSED         PROJECTED         PROJECTED           \$ 132,516,995         \$ 140,013,012         \$ 142,946,395         \$ 151,582,811         \$ 154,614,467         \$ 157,706,757         \$ 4,066,883         5,228,307         4,442,079         4,617,746         4,710,101         4,804,303         4,804,303         1,926,679         2,342,906         2,128,311         2,349,279         2,396,265         2,444,190         2,392,723         4,521,766         3,868,485         3,945,855         4,024,772         2,820,794         3,674,652         3,044,578         2,503,462         2,553,531         2,604,602         23,326,252         23,153,232         20,340,778         25,386,802         25,894,538         26,412,429         661,455         658,319         467,371         477,588         487,140         496,883         1,062,502         1,730,579         1,451,450         1,063,450         1,084,719         1,106,413         18,778,627         26,256,380         23,201,776         26,975,343         27,514,850         28,065,147         \$ 189,080,910         \$ 207,579,152         \$ 202,544,503         \$ 218,824,966         \$ 233,201,465         \$ 227,665,495         \$           \$ 42,324,656         \$ 44,749,871         \$ 42,508,217         \$ 42,508,217         \$ 44,696,467	ACTUALS         BUDGET         ESTIMATES         PROPOSED         PROJECTED         PROJECTED         PROJECTED           \$ 132,516,995         \$ 140,013,012         \$ 142,946,395         \$ 151,582,811         \$ 154,614,467         \$ 157,706,757         \$ 160,860,892           4,066,883         5,228,307         4,442,079         4,617,746         4,710,101         4,804,303         4,900,389           1,926,679         2,342,906         2,128,311         2,349,279         2,396,265         2,444,190         2,493,074           3,920,723         4,521,766         4,521,766         3,868,485         3,945,855         4,024,772         4,105,267           2,820,794         3,674,652         3,044,578         2,503,462         2,553,531         2,604,602         2,656,694           23,326,252         23,153,232         20,340,778         25,386,802         25,894,538         26,412,429         26,940,677           661,455         658,319         467,371         477,588         487,140         496,883         506,820           1,062,502         1,730,579         1,451,450         1,063,450         1,084,719         1,106,413         1,128,542           \$ 189,080,910         \$ 20,556,380         23,201,776         26,975,343         27,514,850	ACTUALS         BUDGET         ESTIMATES         PROPOSED         PROJECTED         PROJECTED         PROJECTED           \$ 132,516,995         \$ 140,013,012         \$ 142,946,395         \$ 151,582,811         \$ 154,614,467         \$ 157,706,757         \$ 160,860,892         \$ 4,066,883         \$ 4,066,883         \$ 5,228,307         4,442,079         4,617,746         4,710,101         4,804,303         4,900,389         \$ 4,900,389         \$ 4,900,389         \$ 1,926,679         2,342,906         2,128,311         2,349,279         2,396,265         2,444,190         2,493,074         \$ 2,820,794         3,674,652         3,044,578         2,503,462         2,553,531         2,604,602         2,656,694         23,326,252         23,153,232         20,340,778         25,386,802         25,894,538         26,412,429         26,940,677         661,455         658,319         467,371         477,588         487,140         496,883         506,820         1,062,502         1,730,579         1,451,450         1,063,450         1,084,719         1,106,413         1,128,542         18,778,627         26,256,380         23,201,776         26,975,343         27,514,850         28,065,147         28,626,450         \$ 189,080,910         \$ 207,579,152         \$ 202,544,503         \$ 218,824,966         \$ 223,201,465         \$ 49,182,379         \$

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# General Fund – Proposed Reductions

To navigate current budget conditions, departments conducted zero-based budgeting for FY 2025-26. In addition, departments have assessed existing operations to identify opportunities for cost savings through service reductions, eliminations, technology implementation, or internalization of services.

Category	Included Reductions
Personnel	\$3,066,035
Programs	2,179,064
Contractual Services	1,053,223
Travel and Training	197,155
Equipment, Supplies, Other Discretionary	618,317
Total	\$7,113,794



# General Fund – Additional Funding Considerations

Two Minute Pitch Items \$163,174 (One-Time Expenses)

- Expiring Incentives Roll over to the Catalyst Fund
  - \$38,174
- Campaign Finance Consultant (Research and Present at one Council Meeting)
  - \$70,000
- Civic Center Pool Comprehensive Site Analysis and End of Lifecycle Plan
  - \$55,000

Two Minute Pitch Item \$173,117 (Ongoing Expense) FY 26-27 Budget Consideration Election Day Holiday

- Next Mid-Term Election, November 2026
  - \$173,117 total city-wide overtime & benefit costs



## General Fund – Follow Up from June 17 Work Session

Council Consideration from June 17 \$411,107 (on-going)

In-Kind Funding for special events (not included in the City Manager's Proposed Budget)

\$120,000 – currently funded at \$200,000 for FY 25-26

#### **Ambassador Program**

• \$291,107 – (included in the City Manager's Proposed Budget, recommended from the Community Partnership Committee to fund from Hotel Occupancy Tax Funds)

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# General Fund – Options for Additional Reductions

Provide direction for One-Time Considerations (not included in the City Manager's Proposed Budget)

Staff Recommendation is to monitor expenses as we approach year-end and fund one-time considerations based on availability of savings and priority order

- Operating Funding
- Completed Projects
- Will revisit mid-year in FY 25-26 for any unfunded one-time considerations

One-Time Consideration		Amount
Expiring Incentive roll to Catalyst Fund		38,174
Campaign Finance Consultant		70,000
Civic Center Pool Site Analysis and End of Lifecycle Plan		55,000
In-Kind Funding for special events		120,000
	Total	\$283,174



## Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department to another department within the same organization.

Fund Description	FY 2025 Adopted Budget	FY 2026 Proposed Budget
Customer Service Fund	\$ 11,965,917	\$ 11,873,598
Technology Services Fund	25,100,222	25,051,383
Materials Management Fund	20,890,460	20,934,363
Fleet Management Fund	17,797,472	18,663,445
Facilities Management Fund	8,418,765	8,459,548
Risk Management Fund	8,855,546	8,327,477
Engineering Services Fund	13,521,518	13,314,400
Environmental Services Fund	6,145,567	5,815,738
Total:	\$112,695,467	\$ 110,439,952

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# Special Revenue Funds

• Special Revenue funds account for the receipt of specific revenue sources that are restricted for a specific purpose.

#### Funds include:

- Tourist and Convention Fund
- Catalyst Fund
- Sustainability Framework Fund
- Street Improvement Fund
- Tree Fund



# Other Special Revenue Funds

Fund Description	FY 2025 Adopted Budget	FY 2026 Proposed Budget
McKenna Trust Fund	\$ 20,000	\$ 20,000
Park Land Dedication Trust Fund	1,000,000	1,000,000
Park Development Trust Fund	1,000,000	1,000,000
Downtown TIRZ	1,542,251	1,542,251
Westpark TIRZ	3,522,650	474,006
Sustainability Framework Fund	800,000	1,050,150
Donation Funds	227,500	280,500
Legends Municipal Utility District Fund	169,250	147,000
Tourism Public Improvement District Fund	1,103,385	1,203,334
Water Impact Fees Fund	1,635,340	1,732,674
Wastewater Impact Fees Fund	2,990,345	8,858,946
Health Insurance Fund	42,196,727	43,900,363
Tourist and Convention Fund	4,536,104	5,411,486
Street Improvement Fund	20,532,635	23,432,130
Catalyst Fund	1,150,000	2,150,000
Tree Fund	1,000,000	1,000,000
Total:	\$ 83,426,187	\$ 93,202,840

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# Tourist & Convention – Proposed Budget

#### Revenues

- Hotel Occupancy Tax levied at 7% room rentals.
- Planned use of reserve of \$988,520
  - Supports local organizations that promote tourism and the hotel industry under state law.
  - Community Partnership Committee recommends funding allocations annually.

Revenues	Budget
Hotel Occupancy Tax	\$ 2,947,000
Convention Center Hotel	1,125,966
Use of Reserves	988,520
Total Revenues	\$ 5,061,486



# Special Event Funding – All Sources

### **Expenditures**

- FY 2026 allocation recommendations were based on established scoring criteria
- Includes proposed funding for the Downtown Ambassador program (scaled down)

Expenditures		uest OT)	Recommendation (HOT)		Recommendation (Cash)	Recommendation (In- kind)	Total Sponsorships	
Black Chamber of Commerce	\$	80,000	\$	48,000	\$ 4,000	\$ 14,140	\$ 66,140	
Black Film Festival Institute		62,500		62,500	12,000	-	74,500	
Boil Buddies Bash		-		-	3,000	260	3,260	
CVB – Discover Denton		1,964,250	1	1,964,250	-	-	1,964,250	
Cinco de Mayo		62,000		24,800	5,000	10,650	40,450	
Denton Day of the Dead Festival		100,000		80,000	8,000	16,120	104,120	
Denton Halloween 2026		250,000		250,000	_	_	250,000	
Denton Festival Foundation		140,000		84,000	20,000	70,800	174,800	
Denton Holiday Festival Association		100,000		20,000	6,000	10,160	36,160	
Denton Main Street Association		152,100		121,680	10,000	80	131,760	
Denton Parks Foundation - Juneteenth		77,000		30,800	4,000	19,090	53,890	
Greater Denton Arts Council - Public Art		100,000		70,728	-	-	70,728	
Greater Denton Arts Council - Operations		160,400		160,400	3,768	-	164,168	
Kiwanis Youth Servies		-		-	26,800	16,020	42,820	
North Texas State Fair Association		417,200		417,200	10,000	4,780	431,980	
Tejas Storytelling Association		59,055		59,055	-	5,750	64,805	
Denton Community Theatre		58,500		35,100	_	_	35,100	
UNT Basketball – Nightmare on Elm St			08/09/25	– D 24-2617	-	5,670	5,670	



# Special Event Funding – All Sources

Expenditures	Request (HOT)	Recommendation (HOT)	Recommendation (Cash)	Recommendation (In-kind)	Total Sponsorships
Texas Filmmakers	\$ 75,000	\$ 75,000	\$ 8,000	\$ 7,470	\$ 90,470
Touch a Truck	-	-	2,500	-	2,500
Friends of the Badge	_	-	2,932	_	2,932
Explorium Coffee Crawl	-	-	2,000	-	2,000
DMAC Amplify	11,000	9,900	2,600	860	13,360
O'Reilly Hospitality – ED Incentive Agreement	1,125,966	1,125,966	-	-	1,125,966
Downtown Ambassador	393,000	291,107	-	_	291,107
Contingency	-	131,000	-	-	131,000
Denton Bach Society	5,000	-	-	_	-
Denton Breakfast Kiwanis - Turkey Roll	8,000	-	-	-	-
Turkey Trot	-	-	-	5,000	5,000
Denton Community Market	80,200	-	11,800	6,690	18,490
Denton County Office of History & Culture	305,000	-	-	_	_
Denton Music and Art Collaborative - Joan of Bark	10,000	-	2,000	-	2,000
Denton Parks Foundation - Dog Days of Denton	57,000	-	-	3,340	3,340
Peterbilt Parade	-	-	800	2,710	3,510
Real Waves Radio Network	10,000	-	-	_	_
Texas Veterans Hall of Fame Foundation	97,000	-	2,000	-	2,000
Fry Street Charities	150,000	-	-	_	_
DMAC Monster Dash	16,500	-	1,800	410	2,210
Instant Film Society - PolaCon	5,000	-	1,000	-	1,000
Total Expenditures	\$ 6,131,671	\$ 5,061,486	\$ 150,000	\$ 200,000	\$ 5,411,486 <sub>26</sub>



# Catalyst Fund – Proposed Budget

#### Revenues

- \$150,000 allocation from Mixed Beverage taxes
- \$1,000,000 allocation from General fund
- \$1,000,000 in use of reserve

#### **Expenditures**

- \$150,000 in programmed grants
- \$2,000,000 in future grants

#### Projected Fund Balance

\$5,578,175 FY 2026 Beginning Balance (\$1,000,000) Planned Use of Reserves \$4,578,175 FY 2026 Ending Fund Balance

Revenues	Budget
Taxes	\$ 150,000
Operating Transfers In from General Fund	1,000,000
Use of Reserve	1,000,000
Total Revenues	\$ 2,150,000
Expenditures	Budget
Operations	\$ 150,000
Economic Development Incentives & Grants	2,000,000
Total Expenditures	\$ 2,150,000



# Sustainability – Proposed Budget

#### Revenues

• \$1,000,000 in allocations from General Fund

### **Expenditures**

• \$1,050,150 to support programs and projects identified in the Sustainability Framework Advisory Committee work plan.

## **Projected Fund Balance**

\$1,591,679	FY 2026 Beginning Balance
(\$0)	Planned Use of Reserves
\$1,591,679	FY 2026 Ending Fund Balance

Revenues	Budget
Investments	\$ 50,150
Operating Transfers In	 1,000,000
Total Revenues	\$ 1,050,150

Expenditures	Budget
Materials and Supplies	\$ 82,400
Operations	51,500
Interfund Transfers	916,250
Total Expenditures	\$ 1,050,150



# Street Improvement – Proposed Budget

#### Revenues

- \$16,300,000 in allocations from Franchise fees
- \$2,229,238 in programmed one-time use of reserves
- \$2,500,000 in allocations from General Fund
- \$2,189,864 in interest cost savings from Utility Funds

#### Expenditures

#### Major Projects:

- \$0.6 million Sidewalks & ADA
- \$0.6 million Crack Seal & Surface Treatments
- \$2.6 million Responsive Maintenance
- \$1.6 million Mill & Overlay
- \$4.2 million Reconstruction
- \$6.0 million Neighborhood Street Reconstruction

### Projected Fund Balance

\$4,838,962	FY 2026 Beginning Balance
(\$2,229,238)	Planned Use of Reserves
\$2,609,724	FY 2026 Ending Fund Balance

Revenues	Budget
Franchise Fees	\$ 16,300,000
Investments	213,028
Operating Transfers In	4,689,864
Use of Reserves	2,229,238
Total Revenues	\$ 23,432,130
Expenditures	Budget
Personnel Services	\$ 4,279,853
Materials and Supplies	171,629
Maintenance and Repair	7,441,086
Insurance	98,295
Miscellaneous Expense	1,400
Operations	1,414,329
Interfund Transfers	 10,025,538
Total Expenditures	\$ 23,432,130



# Tree Fund – Proposed Budget

#### Revenues

- \$900,000 in planned licensing and permits
- \$100,000 in investment interest

Revenues	Budget
Licenses and Permits	\$ 900,000
Investments	 100,000
Total Revenues	\$ 1,000,000

#### **Expenditures**

- \$447,650 in expenditures to support tree canopy growth
- Estimates 3,342 trees planted in FY 2026

Expenditures	Budget
Personnel Services	\$ 19,469
Insurance	861
Operations	484,433
Interfund Transfers	495,237
Total Expenditures	\$ 1,000,000



# Tree Fund – 2-Minute Pitch Topics

#### **Funding For Tree Canopy Goals**

- Estimated \$447,650 from the Tree Fund
- Proposed funding would be utilized to plant and give-a-way approximately 3,200 annually (trees and irrigation) to increase the future tree canopy.
- This percentage does not include any erosion of the canopy from death or removal across the city.

Fiscal Year	Trees to Plant	Budget	<b>Future Canopy</b>
2025-2026	3,342	\$447,650	.15%
2026-2027	3,345	\$448,920	.15%
2027-2028	3,328	\$465,770	.15%
2028-2029	3,321	\$448,715	.15%
Total	13,336	\$1,811,055	.60%

FY 2026 Tree Preservation Fund beginning fund balance is estimated to be \$2,043,696.



# Capital Improvement Program Summary

The FY 2026 Capital Improvement Program (CIP) includes \$552.8 million in planned new funding for FY 2026

- \$127.0 million General Government (Bond Programs, Streets, Parks, Public Safety Facilities)
- \$64.0 million Electric Utility
- \$94.9 million Water Utility
- \$243.0 million Wastewater Utility
- \$21.7 million Solid Waste
- \$2.2 million Airport

#### Funding sources include:

- Current Year Revenue
- General Obligation (GO) Bonds
- Certificate of Obligations (CO) Bonds
- Federal and State Loan Programs
- Impact Fees

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# 2023 Bond Program

#### 2026 Issuance Projects:

- \$18.125M Ruddell / Mingo Roadway & Quiet Zones
- \$15.595M Oakland Drainage & Upstream Detention
- \$10.0M Pecan Creek 4, Phases 3 & 4
- \$0.503M Public Art (Public Safety Facilities)

#### 2026 Issuance Timeline:

PROGRAM DESCRIPTION	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Total
Proposition A - Street Improvements	\$ 5,000,000	\$ 2,000,000	\$ 18,125,000	\$ 20,000,000	\$ -	\$ -	\$ 45,125,000
Proposition B - Drainage & Flood Control	10,000,000	6,268,000	25,595,000	16,997,000	-	-	58,860,000
Proposition C - Park System Improvements	9,450,000	1,000,000	-	12,000,000	8,000,000	3,000,000	33,450,000
Proposition D - Public Safety Facilities	26,170,000	15,342,000	503,000	-	-	-	42,015,000
Proposition E - Affordable Housing	-	-	-	5,000,000	5,000,000	5,000,000	15,000,000
Proposition F - Active Adult Center	-	-	-	5,000,000	25,930,000	16,430,000	47,360,000
Proposition G - South Branch Library	-	2,500,000	-	5,000,000	18,000,000	24,045,000	49,545,000

\$ 50,620,000	\$ 27,110,000	\$ 44,223,000	\$ 63,997,000	\$ 56,930,000	\$ 48,475,000	\$ 291,355,000
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## Discussion and Next Steps

Feedback and direction on the Proposed Fiscal Year 2025-26 Budget:

- Additional Funding Considerations in the General Fund
- Tax Rate
- Special Revenue Funds

#### Next Steps:

- Public Feedback Platform on Proposed Budget
- Line-item provided
- August 19, 2025:
  - o General Fund Proposed Rates & Fees
  - Enterprise Funds
  - Budget Workshop Follow-Up (Work Session)
  - Intent to Set a Tax Rate (Regular Session)
  - o September 16, 2025: Budget & Tax Rate Hearing & Adoption